



Federal Democratic Republic of Ethiopia OCCUPATIONAL STANDARD

RUBBER TREE LATEX HARVESTING & PROCESSING SUPERVISION

NTQF Level IV



Ministry of Education June 2016

Introduction

Ethiopia has embarked on a process of reforming its TVET-System. Within the policies and strategies of the Ethiopian Government, technology transformation – by using international standards and international best practices as the basis, and, adopting, adapting and verifying them in the Ethiopian context – is a pivotal element. TVET is given an important role with regard to technology transfer. The new paradigm in the outcome-based TVET system is the orientation at the current and anticipated future demand of the economy and the labor market.

The Ethiopian Occupational Standards (EOS) is the core element of the Ethiopian National TVET-Strategy and an important factor within the context of the National TVET-Qualification Framework (NTQF). They are national Ethiopian standards, which define the occupational requirements and expected outcome related to a specific occupation without taking TVET delivery into account.

This document details the mandatory format, sequencing, wording and layout for the Ethiopia Occupational Standard which comprised of Units of Competence.

A Unit Title describes a distinct work activity. It is documented in a standard format that comprises:

- Occupational title and NTQF level
- Unit title
- Unit code
- Unit descriptor
- Elements and Performance criteria
- Variables and Range
- Evidence guide

Together all the parts of a Unit Title guide the assessor in determining whether the candidate is competent.

The ensuing sections of this EOS document comprise a description of the occupation with all the key components of a Unit Title:

- chart with an overview of all Units of Competence for the respective level including the Unit Codes and the Unit Titles
- contents of each Unit Title(competence standard)
- occupational map providing the Technical and Vocational Education and Training (TVET) providers with information and important requirements to consider when designing training programs for this standards and for the individual, a career path

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UNIT OF COMPETENCE CHART

UNIT OF COMPETENCE CHART Occupational Standard: Tree Latex Harvesting & Processing Supervision					
Occupational Code: IND LPS NTQF Level IV					
IND LPS4 01 0616 Develop a Management Plan for a Designated Area	IND LPS4 02 0616 Develop a Soil Map for Soil Characteristics	IND LPS4 03 0616 Plan and Supervise Land Preparation			
IND LPS4 04 0616 Manage Organic Soil Improvement	IND LPS4 05 0616 Supervise Rubber Tree Establishment	IND LPS4 06 0616 Develop a Soil Health and Plant Nutrition Program			
IND LPS4 07 0616 Plan and Implement Chemical Use Program	IND LPS4 08 0616 Design Sustainable Natural Resources Utilization Scheme/Plan	IND LPS4 09 0616 Prepare Job Estimation and Costing			
IND LPS4 10 0616 Monitor and Evaluate Implementation of Land Use Plan	IND LPS4 11 0616 Manage Natural Area Restoration Programs	IND LPS4 12 0616 Manage Natural Resources Infrastructure Development and Maintenance			
IND LPS4 13 0616 Evaluate Fire Potential and Prevention	IND LPS4 14 0616 Analyze and Interpret Production Data	IND LPS4 15 0616 Supervise Rubber Tree Product and Latex Harvesting			
IND LPS4 16 0616 Supervise Rubber Tree Maintenance	IND LPS4 17 0616 Develop Waste Management Strategies	IND LPS4 18 0616 Control Weeds, Pest and Diseases in Rubber Tree			
IND LPS4 19 0616 Plan and Organize Work	IND LPS4 20 0616 Migrate to New Technology	IND LPS4 21 0616 Establish Quality Standards			
IND LPS4 22 0616 Develop Individuals and Team	IND LPS4 23 0616 Utilize Specialized Communication Skills	IND LPS4 24 0616 Manage Micro, Small and Medium Enterprises (MSMEs)			
IND LPS4 25 0616 Apply Problem Solving Techniques and Tools					
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Occupational Standard	Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Develop a Management Plan for a Designated Area		
Unit Code	IND LPS4 01 0616		
Unit Descriptor	This competency standard covers the process of developing a management plan for a designated rubber tree plantation, harvesting and processing area. It requires the ability to define the need for a management plan, undertake preliminary planning activities, prepare a site description, analyze site information, identify management strategies and prepare the management plan. Developing a management plan for a rubber tree plantation area requires knowledge of management planning principles and issues, basic civil design, environmental assessment, survey and analysis techniques, native fauna and flora, pest plant and animals, re-vegetation, techniques, wildlife habitats, and soil, plant and water testing processes and procedures.		

Element			
1. Define the ne a management	nt nlon 1.1 M	anagement plan objectives are identified for the signated area.	
	1.2 Br	ef is agreed in consultation with client.	
		anning team including specialists and consultants is entified.	
2. Undertake preliminary	2.1 M	ijor stakeholders are identified.	
planning activ	W	ailability of specialists to assist in management planning rk is ascertained and contracts are prepared where quired.	
		2.3 Timelines for development of the management plan and reporting arrangements to <i>client</i> are established.	
	st	sources required for the development of management ategies are identified.	
3. Prepare a site description	9 3.1 <i>La</i>	ndscape values of the area are identified and mapped	
description		ysical <i>features and characteristics</i> of the area are entified and mapped.	
	3.3 <i>Land uses</i> , including current, cultural, and <i>historical modifications</i> , are researched and their effects on the natural resource area are determined and recorded.		
	3.4 Physical condition of site is assessed and documented		
3.5 Biological characteristics of the site are documente		ological characteristics of the site are documented.	
4. Analyze site information and description 4.1 Information is evaluated in terms of core principles objectives.			
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	4.2 Documents produced including plans, technical reports and maps.
	4.3 Priorities and key <i>conservation issues</i> are determined.
	4.4 Longitudinal projections of continuing impacts are prepared.
	4.5 <i>Land capability</i> is assessed.
	4.6 Opportunities and constraints to meeting planning objectives and goals are identified and documented.
	4.7 Presentation to stakeholders/clients is undertaken and feedback incorporated into planning documentation.
5. Identify management strategies	5.1 <i>Management strategies</i> are identified that address defined objectives.
Sirategies	5.2 Management strategies are designed to alleviate existing impacts or to target management actions.
	<i>5.3</i> Management strategies are costed and compared to existing budgets and <i>available resources</i> .
	5.4 Staging of work is planned to prioritize outcomes and management resource allocation.
	5.5 Consultation with stakeholders/clients is undertaken and feedback incorporated into planning documentation.
6. Prepare the management	6.1 Site information and management strategies are documented into a draft <i>management plan</i> for consultation.
	6.2 Consultation with stakeholders and clients is undertaken according to enterprise guidelines.
	6.3 Changes are made to the draft plan, and a final plan is prepared and presented to client

Variable		Range		
Management p objectives	lan	May inclu May inclu Manag and re alloca resour object preda mainta (e.g., provid and tir human propag	ide: gement plans define the core principles esponsibilities of the managing agent, co tion of enterprise resources, and set pa rce access and use. ives to provide habitat for wildlife and n tors (such as insect eating birds, parasi ain biodiversity, moderate local weather wind speed, rainfall run-off, water table le shade), selective removal of tree limb mber, selective harvest of seed for re-ven n consumption, genetic resource for pla gation and medicinal components, cont nable land use, aesthetic contribution to	over the rameters for ative tic wasps), conditions recharge, os for firewood egetation or int ribution to
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	enterprise(such as a home-stay farm, for tourism).
	 Rubber tree plantation, harvesting and processing area
Client	May include:
Oliont	 A government agency or associated body
	 private landholder, or community group.
Resources	May include:
1103001003	 topographical, vegetation, and aerial maps,
	 Government, university and library based consultation,
	literature and internet resources, local written and oral
	histories of migrant and catchment area information and
	catchment management associations, local experts such
	as flora and fauna preservation, cultivation and
	identification community groups.
Landscape values	May include:
	• Visual amenity, biodiversity, recreation and tourism,
	conservation, water and air quality, and cultural values.
Features and	May include:
characteristics	These may include boundaries, fences, gates, slope
	gradient, contours, water courses, current land use,
	buildings and structures, eroded areas, saline areas, soil
	toxicity, waterlogged areas, water table recharge and
	discharge sites, water-repellent soils, predominant wind
	directions, annual rainfall, surface stones and rocks, soil
Land uses	types and specific historic or cultural features. May include:
Lanu uses	Agricultural
	Horticultural
	Silvicultural
	Recreational
	 Industrial
	Commercial and cultural.
Historical	May include:
modifications	Clearance
	• grazing
	 Dry land and irrigated cropping
	• Fire management for grass stimulation, and natural events,
	such as wildfire, flooding and drought.
The physical	May include:
condition of site	Impacts from weeds
	Pests
	Erosion
	soil disturbance
	• run-off
	water quality
	People
	vehicle intrusions
	soil compaction and adjacent land use.

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Biological	May include:
characteristics	 Native and introduced plants and animals
	 Habitats
	 vegetation structure and rare and endangered species.
Conservation issues	May include:
Conservation issues	 priorities for protection, conservation and restoration works
	for key native flora and fauna species, disease and pest
	flora and fauna control, nutritional issues, and erosion,
	salinity and toxicity repair works and habitat rehabilitation
	and restoration of balance.
Land capability	May include:
	 Suitability of recreational use, engineering works,
	conservation values, wildlife potential, soil profiles, visual
	amenity, agricultural and horticultural production.
Presentation	May include:
	 Video and photographic footage
	 documented historical
	Biological
	 physical and cultural descriptions
	 graphed and charted statistics
	 References and illustrations.
Management	May include:
strategies	objectives to protect the natural resource area from
0	grazing and pest animals
	 control pest plants and diseases
	control human impact
	manage fire events (e.g., controlled use of hot and cold
	fires, wildfire prevention)
	 establish vegetation links to nearby habitat islands,
	remove and redirect infrastructure such as roads, troughs
	and fences, conserve and enhance biodiversity and
	habitat balance, and monitor native habitats over time
Available resources	May include:
	Resource availability issues may include private finance,
	government funding assistance
	 natural resource regulations and legislation
	 consideration for neighboring enterprises
	community in-kind support
	 existing indigenous flora and fauna
	Labor and existing administration facilities and
	infrastructure.
Management plan	May include:
	A plan that includes financial resources
	human resources management plan and production
	management plan

Evidence Guide

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Competence • Prepare forest management plan with a team • Prepare financial management plan • Prepare financial management plan • Underpinning • Management planning principles and issues. • Management planning principles and issues. • Environmental assessment, survey and analysis techniques and practical application to a range of habitats and landscapes. • Native fauna and flora identification physiology, habitat requirements, and seasonal and nutritional influences on life cycle. • Pest plant and animal and disease identification, physiology, control techniques, and equipment, pesticides and habitat requirements. • Techniques and strategies for use in the management, rehabilitation and enterprise use of a range of native habitats, species and landscapes. • Indigenous flora regeneration and re-vegetation techniques, equipment and methods of application in relation to a range of landscape characteristics. • Management and rehabilitation techniques for the wildlife and habitat relevant to the natural resource area. • Wildlife habitats associated with the natural resource area and local geographic region. • Soil, plant and water testing processes and procedures, interpretation and application of results. Underpinning skills Demonstrate skills to: • Define the need for a management plan. • Undertake preliminary planning activities. • Prepare a site description. • Analyze site information and description	Critical Apparts of	A narean must be able to domenstrate ability to:
• Prepare financial management plan • Prepare human resources management plan • Prepare production management plan Underpinning Knowledge • Management planning principles and issues. • Environmental assessment, survey and analysis techniques and practical application to a range of habitats and landscapes. • Native fauna and flora identification physiology, habitat requirements, and seasonal and nutritional influences on life cycle. • Pest plant and animal and disease identification, physiology, control techniques, and equipment, pesticides and habitat requirements. • Techniques and strategies for use in the management, rehabilitation and enterprise use of a range of native habitats, species and landscapes. • Indigenous flora regeneration and re-vegetation techniques, equipment and methods of application in relation to a range of landscape characteristics. • Management and rehabilitation techniques for the wildlife and habitat relevant to the natural resource area. • Wildlife habitats associated with the natural resource area. • Wildlife habitats essociated with the natural resource area. • Underpinning skills Define the need for a management plan. • Undertake preliminary planning activities. • Prepare a site description. • Soil, plant and water testing processes and procedures, interpretation and description • Londertake preliminary planning activ	Critical Aspects of	A person must be able to demonstrate ability to:
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Resource ImplicationsAccess is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.Methods of AssessmentCompetence may be assessed through: • Interview / Written Test		 Identify management strategies.
situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.Methods of AssessmentCompetence may be assessed through: • Interview / Written Test		Prepare the management plan.
and to information on workplace practices and OHS practices.Methods of AssessmentCompetence may be assessed through: • Interview / Written Test	Resource Implications	Access is required to real or appropriately simulated
Methods of AssessmentCompetence may be assessed through: • Interview / Written Test		situations, including work areas, materials and equipment,
Methods of AssessmentCompetence may be assessed through: • Interview / Written Test		and to information on workplace practices and OHS practices.
	Methods of	
 Observation / Demonstration with Oral Questioning 	Assessment	Interview / Written Test
		 Observation / Demonstration with Oral Questioning
Context of Assessment Competence may be assessed in the work place or in a	Context of Assessment	
simulated work place setting.		

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Develop a Soil Map for Soil Characteristics	
Unit Code	IND LPS4 02 0616	
Unit Descriptor	This competency standard covers the process of determining soil characteristics and developing soil maps to illustrate the characteristics of a property in order to identify any areas of concern, and to assist in making decisions about rubber tree, irrigation and drainage. This is usually without supervision but with general guidance on progress. It requires knowledge of soil testing, the environmental impact of irrigating and the ability to use soil and water testing techniques. The outcomes of this process will inform decisions relating to whole farm planning.	

Element	Performance Criteria			
1. Collect information for soil mapping	1.1 Confirm <i>soil</i> samples were collected for off-site assessment by <i>soil testing agencies</i> using recommended procedures.			
	1.2 The information on the <i>physical characteristics of the</i> <i>soil</i> is collected.			
	1.3 The information on the <i>chemical characteristics of the soil</i> is collected.			
	1.4 The information about <i>biological characteristics of the soil</i> is collected.			
	1.5 The acceptable soil parameters for specified rubber tree plant are determined from published data and historical records.			
	1.6 Information about areas of cultural significance and habitats of biodiversity on the property are collected.			
	1.7 Research outcomes are collated in accordance with enterprise record keeping procedures.			
2. Analyze soil information	2.1 The soil types of the sample area are classified according to standards for <i>soil classification</i> .			
	2.2 Collected results are compared with established parameters for actual or proposed land use and production.			
	2.3 Soil characteristics are evaluated to determine whether they can be altered to meet land use needs.			
	2.4 The Readily Available Water (RAW) values for irrigation sites are determined in line with industry standards.			
3. Plot topography and soil survey data on property map	3.1 Interpreted results are mapped in an established format according to enterprise guidelines.			
	3.2 Potential uses of the soil for purposes of land classing.			
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3.3 Land capability, areas of cultural significance and habitats of biodiversity are identified.
3.4 Property boundaries and property features are defined.
3.5 Paddocks or irrigation areas are identified.
3.6 Contour or spot level information is plotted.
3.7 Soil sampling sites are plotted on map.
3.8 Soil profile and irrigation characteristics for each sampling site and/or irrigation area are described and indexed to the map.
3.9 The Readily Available Water (RAW) values for irrigation sites are indexed to the map.
3.10 <i>Areas of specific concern</i> are plotted on <i>the map</i> and descriptions are indexed to the type of maps.

Variable	Range
Soils	May include:
	 Field sites and specialist growing media.
Soil testing agencies	May include:
	Government, commercial or private consultants.
Physical characteristics	May include:
of the soil	Color
	Texture
	 Structure depth of root zone, and depth of water table.
Chemical	May include:
characteristics of the soil	• PH
	 Salinity and carbonate content and nutrient (both macro
	and micro) availability.
Biological	May include:
characteristics of a soil	 Characteristics such as decaying plant material
	• humus
	Content
	Micro-biotic content (fungi, bacteria and protozoa), and
	macrobiotic content (worms, insects and nematodes).
Classification of Soils	May include:
Areas of anasifia	Classified according to Unified Soil Classification System.
Areas of specific concern	May include:
concern	saline patches
	 leaking channels acid soils
	 acid solis weed infestation
	 lack of shelter from prevailing winds awkward paddock size or design
	a aminara padacon bizo or acoign
	high water table
	• access

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	 Problems herbicide resistance animal/plant disease problems water and wind erosion.
Type of maps	 May include: Contour maps and aerial photomaps May include the use of overlays to indicate various categories of data.
Soil sampling equipment	 May include: Hand auger, back hoe, equipment for pH testing such as soil test kits or electronic pH testing device, hand held salinity/EC meter, tape measure, sample bags, plastic overlays, aerial photographs, and charts and tables of soil characteristics.

Evidence Guid	le				
Critical Aspects	s of	Assessn	nent must confirm one's ability to:		
Competence • perfor		• perfo	orm a soil survey, analyse survey results,		
		• deter	mine soil characteristics, and		
		• Plot t	opography and soil survey data on a pr	operty map.	
Underpinning		Demons	trate knowledge of:		
Knowledge and	k	• meth	ods and techniques of soil sampling		
Attitudes		• releva	ant enterprise OHS and environmental	requirements	
		includ	ding the use of personal protective equi	pment	
		• envire	onmental impacts of irrigation, using wa	ater from any	
		• grour	nd or underground source	-	
		• soil ty	pes and profiles		
		 physi 	cal and chemical properties of soils		
		• nutrie	ent availability in soils		
		• soil a	nalyses results		
		• biodiv	versity habitats		
		• cultur	ral sites		
		• soil q	uality factors		
		• soil w	ater retention testing techniques		
		• water	r table and salinity		
Read			lily Available Water (RAW).		
Underpinning S	Skills	Demons	trate Skills to:		
		 collect 	ct and analyze data		
		 read and apply testing agency procedures 			
		 label information for off-site testing 			
			interpret soil analyses results		
	• iden		entify adverse environmental impacts of irrigation		
	activi		vities and appropriate remedial action		
			pret published data and historical record	ls to identify	
			otable soil parameters		
		 plot ii 	nformation on a map		
		 use s 	oil and water testing techniques		
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	 follow relevant enterprise OHS and environmental procedures. Communicating ideas and information Collect, analyze and organize information Plan and organize activities Use mathematical ideas and techniques. Calculate RAW values, topographical data, and analyze comparative statistical data. Solve problems Identifying and analyzing areas of concern on a property. Use technology Using electronic testing equipment.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard	: Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	Plan and Supervise Land Preparation
Unit Code	IND LPS4 03 0616
Unit Descriptor	This competency standard covers the process of preparing equipment, cultivating the site, applying any pre-planting treatments, and caring for the vehicles and equipment on completing the activity. It includes the completion of documentation and logbooks for the operation. Preparing land for rubber tree cultivation is likely to be carried out under limited supervision from others with checking only related to overall progress. Preparing land for rubber tree cultivation is usually done within established routines, methods and procedures. Some discretion and judgment is required in the selection of equipment and materials, organization of work and services. The outcomes should be achieved within specified timelines.

Element	Per	forma	ance Criteria	
1. Prepare for cultivation			uirements for the work to be undertaken preted from the <i>planting plan</i> and cont ager.	
			method and order of cultivation is ident preted from the planting plan.	ified and
			hazards are identified; risks assessed ols are implemented.	and suitable
			ble <i>personal protective equipment</i> is and maintained.	s selected,
		are ic	environmental implications of cultiva dentified, likely outcomes assessed and onsible action is taken.	
2. Prepare the cultivating equipment		1 The <i>vehicles and equipment</i> required for site cultivation are selected according to the planting plan and organization guidelines.		
		cond	vehicles and equipment are serviced, a itions and worn parts are replaced to e pility during cultivation.	
		main	ontainers, leftover fluids, waste and del tenance and servicing work are dispos appropriately.	
			aintenance and servicing is documente equirements of the organization's reco em.	
inco		incor	<i>tious crop or land clearance debris</i> is porated or burnt according to the organetines.	
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	3.2 The cultivation plan is followed and completed for each addock.
	3.3 OHS hazards are identified; risks assessed and suitable controls are implemented.
	3.4 Suitable personal protective equipment is selected, used and maintained.
	3.5 Vehicles and equipment are operated in a safe , effective and efficient manner and at speeds to suit the conditions.
	3.6 The quality of cultivation is maximized by continually checking and adjusting the vehicles and equipment as necessary.
	3.7 All time, resource and quality requirements of the planting plan are met.
4. Prepare site for planting	4.1 The planting layout and <i>soil profiles</i> are completed as required by the planting plan.
	4.2 <i>Weed and pest control measures</i> are taken as required by the planting plan.
	4.3 Fertilizers, ameliorants, and/or other pre-planting <i>treatments</i> are applied as required by the planting plan.
	4.4 The <i>environmental implications</i> of site preparation are identified, likely outcomes assessed and, if necessary, responsible action is taken.
5. Complete land operations	5.1 Equipment is cleaned in accordance with manufacturer's specifications, organizational procedures and regulations.
	5.2 Vehicles and equipment are cleaned and stored to minimize damage according to manufacturers specifications, organizational procedures and regulations.
	5.3 All containers, leftover fluids, waste and debris from the cleaning and maintenance work are disposed of safely and appropriately.
	5.4 All required <i>records and documentation</i> are completed accurately and promptly according to organizational requirements.

Variable Range					
Planting plan		May include any rubber tree grown by the organization for			
		production	production rubber sheet from latex.		
OHS May incl			ude:		
System and n Preca to noi			ems should be in place to ensure the sa naintenance of machinery and equipme autions should also be in place to minim ise and organic and other dusts, and to ents, including solar radiation.	nt. iize exposure	
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	• Systems and procedures for preparing sites for planting,
	as well as working with and around electricity, should also
	be in place. Safe systems should be in place for stubble and grass burning, and for storing, handling and
	transporting hazardous substances.
	 Fixtures should be in place in all storage sheds, including
	Appropriate access ladders, hand rails and ladder cages.
	Personal protective equipment should be selected, used
	and maintained.
	 Environmental conditions should be controlled e.g.,
	keeping
	 Moisture levels as low as possible will reduce the likelihood of fire.
	Procedures should be in place and used for working with
	 Moving vehicles and equipment.
	Record keeping should ensure that requirements in
	relation to properly observing and using product labels and MSDS sheets, instruction manuals and written
	organizational procedures.
Personal protective	May include:
equipment	Boots
	hat/hard hat
	Overalls
	Gloves
	Protective eyewear
	Hearing protection
	 Respirator or face mask and sun protection (sun hat, sun screen).
Environmental	May include:
implications	 Detrimental environmental impacts may result from
	excessive noise and exhaust emissions, the incorrect use
	and disposal of maintenance debris (oils, containers, and
	chemical residues), dust, and hazardous substances (fuel).
	 Impacts may also include run-off flows of water and elegating agents from agenticing, maintenance, and elegating
	cleaning agents from servicing, maintenance and cleaning activities.
Site	May include:
	 It might be the site of a previous year's crop or have been
	used for grazing or laid fallow for a period prior to
	cultivation.
	Land cleared of virgin forest low lying land verging on
	mangroves sloping high land
Vahiolos and aquipment	Existing cleared land and may have soil or surface water.
Vehicles and equipment	May include:Vehicles might include tractors, trucks and four-wheel drive
	 Vehicles, heavy duty machines
	 Equipment might be mounted or trailing ploughs,

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 cultivators, scarifiers, fertilizer spreaders, spraying equipment, crop/stick puller, cultivators, buster, disc, lister, Ripper, mulcher, tandem or offset discs, or rakes.
May include either paper-based or digital, and information will be recorded into logbooks or other records.
May include:
 The planting plan might require that such debris is removed (or sprayed), incorporated (smashing, cultivating, mulching, Slashing), burnt or used for grazing for a period.
May include:
 The speeds used should be appropriate for the equipment, Ground and the rubber tree conditions, and all pre- and post-start up checks should be undertaken.
May include:
Where laser leveling is required, assistance may be required
• For contractors in surveying and pegging. Also soil testing and analysis may be required.
May include:
• Weeds may be controlled by using an integrated pest management program including the application of herbicides and biological control agents, grazing, slashing, burning or hay cutting. Weeds may be controlled at various times, in the preceding year, pre-sowing, post-sowing, pre- emergent, at various stages of rubber tree and weed growth, as recommended.
 Insect pests may be controlled by using an integrated pest management program including cultural means - cultivation, etc., insecticides, biological control agents, or removal of food supply using weed control techniques.
May include use of insecticides, fertilizers and physical agents should meet legislative, manufacturers and organization requirements.
May include:
 Detrimental effects such as erosion, loss of moisture, Debilitating germination rates, and polluting water bodies.
May include:
 All chemical usage should be recorded as well as any necessary recording of paddock size, and vehicle and Equipment use. Additionally, any assessment of pests and weeds, OHS hazards, or other observations should be recorded appropriately.

Evidence Guide					
Critical Aspects of Competence		• prepa	 A candidate must be able to demonstrate the ability to: prepare land for rubber tree plantation describe and demonstrate different methods of cultivating 		
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Underpinning Knowledge and Attitudes	 a range of soil types apply OHS guidelines, procedures, and principles including manual handling interpret production/planting plans, produce standards, quality specifications, work procedure documents measure materials and site plan specifications operate, adjust and calibrate cultivation equipment safely complete pre- and post-operational checks on tools, Demonstrates knowledge of: methods of cultivating a range of soil types environmental issues of cultivating soil for planting, such as drainage and irrigation systems, soil amelioration and waste disposal procedures a range of pre-planting treatments, their purpose and method of application
Underpinning Skills	 OHS guidelines, procedures, and principles including manual handling. Demonstrate skills to:
	 interpret production/planting plans, produce standards, quality specifications, work procedure documents measure materials and site plan specifications operate, adjust and calibrate cultivation equipment safely complete pre- and post-operational checks on tools, vehicles and equipment perform routine safety, service and maintenance procedures on tools, harvester and equipment read and interpret manufacturers specifications, work and maintenance plans, and Material Safety Data Sheets interpret and apply task instructions, communicate with work team and supervisor, and record and report faults, workplace hazards and accidents. collect, analyze and organize information, organisation guidelines, production and planting plans use mathematical ideas and techniques to calculate the spatial and logistical requirements of the planting site, to calibrate machinery or calculate amounts of planting material needed for the size of a field or paddock.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Manage Organic Soil Improvement		
Unit Code	IND LPS4 04 0616		
Unit Descriptor	This unit of competency specifies the outcomes required to improve and manage soils for rubber tree plantation. The unit involves taking samples of soil and plant tissue and analyzing results. It also requires improving soil fertility in response to sample testing by modifying cultivation practices. Competency in this unit requires knowledge of the processes of soil formation and interactions between the soil, plants and animals. This unit of competency applies to people working on a farm that is managed according to the principles of organic agriculture.		

Element	Performance Criteria	
1. Monitor indicators of soil fertility.	1.1 Work is undertaken in an environmentally appropriate manner and according to workplace information, <i>principles of organic agriculture</i> , occupational health and safety requirements and enterprise guidelines.	
	1.2 Soil testing is conducted at reference sites according to enterprise procedures and organic industry standards.	
	 Soil acidity or alkalinity (pH), <i>mineral balances</i> and organic matter levels are assessed and recorded. 	
	1.4 Soil texture, structure, salinity and sodicity are assessed and recorded.	
	1.5 Results are analyzed to identify trends and areas for improvement.	
2. Assess soil-related factors for selected plants.	2.1 Nutritional requirements of selected plant species are identified.	
piants.	2.2 Soil analyses to be conducted and suitable testing facilities are selected.	
	2.3 Soil and plant tissue sample collection is conducted according to enterprise procedures and requirements of testing facility.	
	2.4 Results of soil and tissue testing are analyzed in relation to requirements of the farming system.	
	2.5 Soil condition is assessed for drainage, compaction, aeration and water infiltration in relation to requirements for desired plant growth for selected species.	
	2.6 Soil biological activity is assessed by identifying and evaluating presence of organisms.	
	2.7 Soil health is assessed by identifying and evaluating plant species present.	
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3. Select and implement allowable techniques and inputs to optimize soil fertility.	3.1	Range of <i>allowable inputs</i> is identified according to requirements of the National Standard for Organic and Biodynamic Produce.
	3.2	Suitable <i>nutrient cycling techniques</i> are identified and evaluated.
	3.3	Appropriate inputs are calculated, based on soil/plant analyses, crop removal and plant/animal observations.
	3.4	Cover crop and pasture systems are selected and managed.
	3.5	<i>Mulching</i> and <i>composting systems</i> are developed, applied and monitored.
	3.6	<i>Rotations</i> to optimize soil fertility are designed and implemented.
	3.7	<i>Cultural practices</i> to enhance soil fertility are selected and implemented.

Variable	Range
Principles of organic	May include:
agriculture	 demonstrating integrity in organics
	 integrating the farm
	 learning from nature and human culture
	 managing soil to increase health of whole system
	reading the landscape
	Understanding farm ecology.
Mineral balances	May include:
	Should be applied according to ratios identified by the
	Albrecht testing method.
Allowable inputs	May include:
	farm diary or logbook records
	plant and animal pest and disease control
	soil conditioning
N N	Soil fertilizing
Nutrient cycling	May include:
techniques	biodynamic preparations
	compost teas
	composting
	inoculants
	livestock grazing
	mulching and Slashing.
Mulching	May include:
	cooling soil or preventing frost damage
	moisture retention transmission characteristics
	treating sunburn or transplant shock
	Weed suppression.

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Composting systems	May include:	
	heat	
	inputs	
	maturity	
	• time	
Rotations	May include:	
	use of different plants or animals cropped or grazed in a	
	cyclical sequence.	
Cultural practices	May include physical practices such as:	
	 cultivation and harrowing 	
	deep ripping	
	grazing	
	hand pulling	
	• pruning	
	slashing	
	Other non-chemical techniques.	

Evidence Guide			
	Assessment must senfirm anale shility to		
Critical Aspects of	Assessment must confirm one's ability to:		
Competence	apply principles of organic agriculture		
	 analyze soil test results for a range of indicators of soil fertility 		
	apply organic soil improvements, such as compost		
	 assessing biodiversity and plant health through 		
	observation of plant community		
	observe animal health and relating it to plant and soil		
	nutrient status		
	operate equipment safely		
	 record and interpret results of soil tests 		
	Sampling soil and plant tissues.		
Underpinning Knowledge	Demonstrates knowledge of:		
and Attitudes	apply principles of organic agriculture		
	 apply knowledge of interrelationships between soil 		
	fertility, animals, plants, pests and diseases		
	• devise and implement a soil improvement plan to correct		
	imbalances and maintain soil fertility		
	analyze soil test results for a range of indicators of soil		
	fertility		
	 work with natural processes and allowable inputs to 		
	Improve and maintain soil fertility.		
Underpinning Skills	Demonstrates skills to:		
	 applying organic soil improvements, such as compost 		
	 assessing biodiversity and plant health through 		
	observation of plant community		
	observing animal health and relating it to plant and soil		
	nutrient status		
	operating equipment safely		
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	recording and interpreting results of soil testsSampling soil and plant tissues.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard:	Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	Supervise Rubber Tree Establishment
Unit Code	IND LPS4 05 0616
Unit Descriptor	This competency standard covers the work involved in supervising the establishment of rubber tree plantation. It includes sourcing information for input to the plan, as well as preparing the plan itself, communicating it to the people who will plant the tree, and monitoring the planting operations as they happen. It requires the need to monitor and adjust the plan in response to changing situations, and to subsequently evaluate, and report on, the outcomes of the planting operation. The supervision of rubber tree plantation establishment is likely to be undertaken with only general guidance sought from others. This unit involves the application of extensive knowledge with depth in some areas including the actions that might be taken to minimize or eliminate detrimental environmental impacts.

Element	Performance Criteria
1. Source information for input to planting plan	1.1 Documents within the organization that detail the requirements of the plantation plan are identified and obtained.
	1.2 Information regarding activities that will be occurring at a similar time to planting is gathered through discussion with colleagues and management, and by reading the plantation / management plan.
	1.3 The specific target area, or paddock, for planting is identified from the plantation / management plan.
	1.4 Information regarding the trash levels and seedbed conditions is gathered by viewing the site and through discussion with colleagues.
2. Prepare planting plan	2.1 The <i>rubber tree</i> and <i>methods of planting</i> to be used are determined from the organizations plantation / management plan and <i>availability</i> .
	2.2 The <i>resources</i> required for the planting operations are assessed and calculated from the area to be planted, the method of planting to be used, and the available timelines.
	2.3 The target dates are set for planting, including the sequencing for planting each paddock, in line with the overall production/management planning for the organization.
	2.4 The <i>chemical applications</i> that are required prior to and post planting are selected and organized to occur at an appropriate time.

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	2.5 The plan is prepared to ensure that any potential <i>detrimental environmental impacts</i> are minimized or eliminated, including the proper disposal of containers, drums and other waste.
	2.6 <i>Occupational health & safety (OHS) hazards</i> are identified, assessed, and the planting plan provides for responsible actions by the operators and management.
	2.7 Any <i>approvals</i> that are required for the planting operations are identified, sought and obtained.
	2.8 Measurable indicators, specifications and targets are determined, based on the plantation / management plan and the method, resources, and seed to be used.
3. Determine scheduling and key responsibilities	3.1 <i>Scheduling</i> for planting is determined taking the range of geographic and resourcing factors into consideration, as well as operations that will be occurring at the same time as the planting.
	3.2 Key responsibilities for specific preparatory processes that are required <i>before planting</i> are determined.
	3.3 Key responsibilities for specific implementation processes are determined.
	3.4 Recordkeeping requirements are determined and procedures are put in place to ensure compliance with the range of applicable regulations.
	3.5 The plan, including scheduling and key responsibilities, is clearly documented.
	3.6 The plan includes the type, format, frequency and detail of any reporting required by both managers and operators.
4. Monitor and adjust the planting plan	 4.1 Monitoring points outlined in the implementation plan are adhered to.
	4.2 Checks are made to ensure that the <i>occupational health</i>& safety requirements are being observed and followed.
	4.3 Checks are made to ensure that the site <i>environmental requirements</i> are being observed and followed.
	4.4 Operational staff and any contractors are communicated with regularly to ensure smooth operation and progress Checks are made to ensure that the documentation.
	4.5 Required by the organization, or other regulating bodies, is completed clearly and accurately during the progress of the planting process.
	4.6 Where any corrective action or amendment to the planting plan is required, the action is initiated and taken.

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 The documents that outline the organizations plantation Planning for the specified period the policies and procedures in relation to chemical handling and occupational health & safety As well as the way in which potential environmental impacts should be approached. Rubber tree May include: ny rubber tree grown by the organization for production of rubber sheet from latex Methods of planting May include: The reasons for selecting particular planting methods might be to minimize any erosion risks to suit planting and production conditions to control weeds and pests To suit the specific machinery that is available to be used. Availability May include: This would depend on the existing seedling that might be managed on-site the particular supplier that would be used The reasonal requirements for particular seedling types. Resources May include: The resources required will be stated in terms of personnel Temporary Permanent consumables and leasing arrangements. May include: Chemicals might be applied to enhance germination to fertilize the soil To either prevent or kill weeds and pests. Detrimental impacts Suitable planning and appropriate decisions will avoid Minimize impacts such as wind erosion removal of topsoil the development of acid sulfate soils Increased water run-off speeds. DHS hazards 	Variable	Range
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excessive noise, organic and other dusts, hazards associated	OHS hazards	
with storing and handling seed and the hazards associated		
with storing and nanding seed and the hazards associated		with storing and handling seed and the hazards associated
with storing handling, and transporting hazardous substances.		
Approvals May include:	Approvals	May include:
 The approvals may be those that are required by the 		The approvals may be those that are required by the
Environment Protection Act		Environment Protection Act
 environmental agencies regulations 		environmental agencies regulations
duty of care		duty of care
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	 isolation procedures, occupational health & safety legislation
	 site regulations and procedures
	 Ethiopian Standards
	 manufacturer's specifications and recommendations
	statutory requirements
	 Traditional land owners requirements. Such approvals may be obtained from the various authorities that implement the associated regulations
	 Agencies that operate on their behalf.
Scheduling	May include:
Scheduling	
	Timing for planting is planned to suit seasonal influences,
	Weather and weather forecasts, as well as the local
Defense alexative a	geography and the organizations resourcing situation.
Before planting	May include:
	Before beginning to plant
	 equipment must be serviced to a
	Reliable and operational standard
	• The seedling must be prepared and made available, and
	any pre-planting chemicals that are required must be applied.
Occupational health	May include:
& safety requirements	 Actions that will reduce the occupational health & safety risk Are the selection, use and maintenance of personal protective equipment, the appropriate and responsible servicing of equipment and vehicles, the use of safe manual handling systems, and protection from both noise and dusts?
Environmental	May include:
requirements	Work practices such as the incorporation of organic matter into the soil
	The appropriate and responsible disposal of waste
	materials and trash and the methods selected for planting.

Evidence Guid	Evidence Guide				
Critical Aspects	ritical Aspects of Candidate		es must confirm one's ability to:		
			relevant legislation and regulations rela ational health & safety	iting to	
			y the seasonal conditions which affect tion establishment	rubber tree	
	•	Plan a	nd organize planting activities		
	Calculate resource requirements from the long-term plan			g-term plan	
	Prepare written plans and procedures for implementation others			lementation by	
	Rec		nize poor growth and lack of vigour cau	used by	
		nutrier	nt deficiency and incorrect planting dept	th	
Observ		Obser	ve, identify and react appropriately to e	nvironmental	
implica			ations and occupational health & safety	hazards.	
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		municate ideas and information by clearl and / or contractors, the purpose, requir esses	
Underpinning Knowledge and Attitudes	Demons • The e prepa • Equip • Integr • Envire the er • Relev health applic • Envire the br • Soun	trates knowledge of: equipment that is required for a range of aration, pest and weed control prior to pla oment servicing requirements rated pest and weed management techn onmental controls and codes of practice nterprise vant legislation and regulations relating to h & safety, contractor engagement, chen cation, and vehicle and plant use onmental controls and codes of practice usiness and to the planting operations d management practices and processes of, odors, and debris from planting operati	anting iques applicable to o occupational nical use and applicable to to minimize
Underpinning S	 kills Demons Identi planta Plan peoplethering Calcu Prepa otheria Expla sched contra Reco defici Obse implici Comr staff, proce Collerinput Work Use r resou plan. Solveris req Use t to, an techn 	trate skills to: ify the seasonal conditions which affect r ation establishment and organize planting activities by scheo- le, materials, and equipment to be in the ght time. ulate resource requirements from the lon are written plans and procedures for imp s ain, and deliver instructions about, the pla duling of the planting operations to both actors gnize poor growth and lack of vigor cause ency and incorrect planting depth rive, identify and react appropriately to e cations and occupational health & safety municate ideas and information by clearl and / or contractors, the purpose, requir esses to be used during the operation. ct, analyze and organize information for to the implementation plan. with others and in teams mathematical ideas and techniques in cau ince requirements for the control operation e problems in recognizing where and whe puired to the plans. echnology in operating any necessary e ind during, the control operations - commi- tology, calculating equipment, measuring	rubber tree duling for the right place at g-term plan lementation by ans and staff and sed by nutrient nvironmental hazards. y explaining to ements, and planting as loculating the ons from the en amendment quipment prior unication
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Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	 Observation / Demonstration with Oral Questioning 	
Context of Assessment	Competence may be assessed in the work place or in a	
	simulated work place setting.	

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Occupational Standard	: Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	Develop a Soil Health and Plant Nutrition Program
Unit Code	IND LPS4 06 0616
Unit Descriptor	This unit of competency specifies the outcomes required to assess soil and develop a soil health and plant nutrition program in the agricultural industry. Planning requires consideration of site factors, plant species requirements, soil and plant tissue analysis, soil ameliorants and nutrient application procedures, and monitoring Occupational Health and Safety (OHS) hazards and environmental impacts. The unit involves the application of a broad knowledge base to identify and apply solutions to a range of problems. It involves the application of knowledge including rubber tree biology; rubber tree nutrition requirements; and soil, water and other growing media properties.

Element		Performa	ance Criteria	
1. Determine relevant Site characteristics.		1.1 Goals and target site for assessment and development of program are defined following a review of enterprise production plan and in consultation with landholder.		
			ant climat data, environnemental contex nation and site data are accessed and re	
		accore	priate <i>soil, plant and water tests</i> are o ding to plant species, climatic conditions th media, industry best practice and en- lines.	s, prevailing
	define task r scheo 1.5Testir proce		plant and water testing program is devel as sampling, field testing, off-site analys esponsibilities, involvement of contracto Juling and desired information outcomes	s activities, ors,
			ng tasks are implemented and monitored dures with outside testing agencies are emedial action is undertaken where nec	supervised,
			and readings are compiled and presente an be easily understood.	ed in a form
		1.7Seasonal variations and requirer published data on species, histo experience, industry best practic Guidelines.		own
plant species under productio		cteristics, condition and nutritional statu species under production are determin zing collected data and comparing to ac ards.	ed by	
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2. Define the	
requirements for rubber tree production.	2.1 Different nutritional requirements of the plant during growing cycle and a <i>range of conditions</i> are identified according to published data on species, historical records, own experience and enterprise guidelines.
	2.2Program is developed to achieve appropriate soil conditions and nutrient availability for plant production according to enterprise production plan.
	2.3 Soil amendments , management practices and fertilizer requirements needed for production are determined.
	2.4 Resources, tools, equipment and machinery required for program are identified and coasted, and availability is confirmed with suppliers, contractors and appropriate personnel.
	2.5Cost-effective approach to soil management, soil amendment, and provision of plant nutrients is determined.
	2.6 OHS hazards associated with program are identified, risks are assessed and <i>controls</i> are developed and documented.
	2.7 <i>Environmental implications</i> of program are identified and documented in plant nutrition program.
3. Document the soil health and plant nutrition program and	3.1 Detailed plan, objectives, specifications and associated costs are established based on program requirements and are presented to land manager.
specifications	3.2Detailed on-site procedures and schedules required for program are developed and documented.
4. Monitor production and evaluate the program.	4.1 Program implementation and results are monitored by testing soil, plants and/or produce according to industry practice to ensure requirements of enterprise production Plans are achieved.
	4.2Program is reviewed and refined to ensure it is responsive to changing conditions.
	4.3Non-compliance with documented objectives and specifications is identified and remedial actions are implemented to alleviate or overcome identified shortcomings in program.
	4.4 <i>Remedial action</i> to improve rubber tree nutrition is taken, documented and reported to land manager according to enterprise plan.
	4.5Agreed changes are incorporated into a detailed plan.

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Variable		Range		
Soil, plant and tests	water	 May include: analysis of chemical characteristics such as: acidity or alkalinity (pH) caution exchange capacity nutrient and carbonate content salinity on-site testing and off-site analysis of growth media to determine physical characteristics such as: colour depth of root zone depth of water table plant available water structure testing nutrient status of plants through: establishing likely effects on soil chemical and physica characteristics: plant tissue testing Testing water for suitability for plant growth. 		
Growth media		I esting water for suitability for plant growth. May include:		
 soil si Other Plant species May inclu RRIM 		soil sites of existing planted Other growing media. May include: RRIM 101,102	ed areas	
• PB86		PB86 PB8656		
Range of conditionsMay incl• rubbe• rubbe• rubbe• plant• grazi• grazi• grow• irriga• sease• soil n• spray• Weat		rubber tree quality require planting and fertilizer histo grazing intensity growth media characterist irrigation methods and sci seasonal influences soil management practice spraying program Weather.	bry tics heduling	
Soil amendmei	Soil amendments May inclu- • anima • comp			
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		crops		
	• gypsi	lm		
	• lime			
		rials to modify soil pH		
	mulch			
		mendments to improve chemical, physic		
	•	gical properties of soil to meet requireme	ents of rubber	
	tree			
Deserves to a				
Resources, too	•			
equipment and machinery		photographs, charts and tables of soil		
machinery		cteristics and plant soil parameters		
		cation equipment and machinery such as r blowers	5.	
		ackpack spray equipment		
		igation systems set up for fertigation		
		umps and pump fittings		
		opers and spray equipment		
		actors and trailed or three-point linkage	spreaders	
	 backł 		-	
	charts	s and illustrations of symptoms of plant i	nutrient	
	defici	encies and toxicities		
	hand-	-held salinity or electrical conductivity meter		
		or powered auger		
nutrie		nt application methods, including placer	ment	
• metho		ods such as:		
		anding		
		oadcasting		
	> rip			
	•	spraying and fertigation on or below soil surface		
		pH test kit or electronic pH testing device		
		c overlays		
	-	le bags		
OHS hazards		Tape measure. May include:		
	• air			
		icals and hazardous substances		
		bance or interruption of services		
• dust		sance of interruption of services		
		ect manual handling		
		inery and machinery parts		
		ng vehicles		
	 noise 			
		hand tools and equipment		
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	slippery and uneven surfaces
	soil and water-borne micro-organisms
Controls	Solar radiation.
Controis	May include:
	 appropriate use of personal protective equipment, including our protection
	including sun protection
	appropriate use of safety equipment, including signage
	and protective barriers
	assessing and reporting risks
	basic first aid available on site
	cleaning, maintaining and storing tools, equipment and
	machinery
	correct manual handling
	identifying hazards
	maintaining personal hygiene
	reporting problems to supervisors
	 safe handling, use and storage of chemicals and
	hazardous substances
<u> </u>	Safe operation of tools, equipment and machinery.
Environmental	May include:
implications	beneficial impacts, including minimization of nutrient
	run-off and toxic side effects in soil and surrounding
	environment achieved by:
	 improved application techniques and rates
	 improved assessment and targeting of nutrient
	requirements
	reduction of toxic side effects of applied nutrients in
	crop plants
	negative impacts, including over-spraying or run-off into
	external environment resulting in nutrient overload or
	excess water affecting things such as:
	loading atmosphere with greenhouse gas
	mining native soil fertility
	native plants
	natural waterways
	Stalinization
	water erosion
	water logging
	water tables and ecosystems
	methods which may aid in reversal of environmental
	degradation include:
	allowing natural recovery and regeneration of native
	ecosystems

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	Responsible fertilization and watering practices.
Remedial action	May include:
	 adjustments to soil amendments
	 changes to fertilizer application and soil management practices
	irrigation scheduling
	 nutrient application rates and methods
	Use of foliar sprays.

Evidence Guide	
Critical Aspects of Competence	 Assessment must confirm one's ability to: access and analyze information on regional and site factors select suitable management practices, soil amendments and fertilizers determine analytical and appropriate application techniques prepare resources and equipment for application of nutritional materials Prepare implementation plans, specifications and
Underpinning Knowledge and Attitudes	 associated documents. Demonstrates knowledge of: characteristics of soil and other growth media types, uses and additives to enhance available nutrition for rubber trees main simple and compound fertilizer products available to enterprise, including analysis, solubility, salt index, application rates and costs methods of nutrient uptake by plants and favorable conditions for effective uptake to occur nutrients and water required by plants grown within enterprise and affects of nutrient deficiency and toxicity on individual plant species and varieties, including visual symptoms OHS hazards associated with implementing a plant nutrition program and controls necessary to remove or minimize associated risks organic matter, pest and disease, and nutrient interactions in soil and nutrient cycling practical relevance of the concepts to specific plants and soils used in the enterprise practical understanding of environmental issues associated with selecting nutritional materials, implementing a plant nutrition program needing to comply

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Underpinning Skills	 with legislation and ensuring minimal impact on environment processes and techniques for preparing, costing and documenting a plant nutrition program relationship between soil and growth media characteristics and availability of nutrients, including macro and micro elements, to plants site evaluation techniques, including methods of sampling and analyzing soils and other growth media Soil amendments commonly required to treat soil problems experienced by enterprise. Demonstrates skills to: documenting plans, specifications and work procedures calculating cost and spatial and logistical requirements of components of plant nutrition program communicating and negotiating orally and in writing with staff, managers, contractors, consultants and customers complying with legislative requirements and codes of practice conducting literature and consultative research, and collecting and analyzing findings on plant nutritional requirements, nutrients available from soils and other growth media, and environmental implications of program recording all relevant information according to enterprise and industry standards Writing reports for staff, managers, contractors and customers.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
	Competence may be assessed in the work place or in a
Context of Assessment	Competence may be assessed in the work place of in a

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Occupational Standard	: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Plan and Implement Chemical Use Program			
Unit Code	IND LPS4 07 0616			
Unit Descriptor	This competency standard covers the process of planning and implementing a program for the use of chemicals in a workplace. It involves using chemicals as well as supervising others in the use of chemicals concerned, and the ability to modify application requirements as needed. It involves decision making in regards to the risk control measures to be applied when using chemicals in different situations, monitoring safety procedures, and ensuring that others are trained sufficiently in the use of the chemical concerned. It involves the selection and management of chemical application systems.			

Element		Per	forma	ance Criteria	
1. Identify the requirements of chemical use		1.1		<i>mical</i> use requirements relevant to the vased and interpreted.	workplace are
		1.2	.2 Legislation and safety procedures surrounding the of chemicals are accessed and interpreted.		nding the use
		1.3		onal protective equipment is used and solved	
		1.4	Indus	stry standards for chemical use are iden	tified.
		1.5	Appropriate insurance policy cover is confirmed or arranged.		ned or
2. Monitor the implementati of safety	on	2.1		Implementation of safety practices and rules by others is monitored.	
requirements		2.2	2.2 Safety incidents are investigated and reported in accordance with <i>directions and standards</i> and legislative requirements.		
		2.3	3 Safety <i>hazards</i> in the transport, storage and application of the chemicals are identified.		
		2.4	4 <i>Risk control measures</i> to minimize risk involved in chemical use.		
		2.5	2.5 Measures for controlling residue in the environment and produce are implemented.		
3 Plan and implement a Maintenance program for chemical use		3.1	8.1 Plan for maintenance of application and personal protective equipment is established according to manufacturer's instructions.		
equipment		3.2	2 Implementation of maintenance plan is supervised.		rvised.
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	3.3	Faulty or damaged equipment is identified and repaired or replaced.
4 Determine the suitability of a chemical for use in a	4.1	Integrated Pest Management (IPM) or Animal Health Strategy (AHS) is planned.
control program	4.2	Chemicals included in the IPM or AHS are selected according to situation.
	4.3	Alternatives to chemical treatments are considered and applied according to IPM or AHS.
5. Ensure the correct selection and application of the chemical	5.1	Chemicals suitable for <i>situation</i> are identified, and procedures for preparation, application and risk control are read and interpreted.
ononnour	5.2	<i>Application equipment</i> is selected in accordance with procedures.
	5.3	Ensure calibration of equipment is implemented according to directions and standards.
	5.4	Pre-operative checks and maintenance procedures are implemented.
	5.5	<i>Meteorological conditions</i> are assessed as appropriate to application prior to and during chemical application.
	5.6	Chemical application is conducted safely in accordance with hazards associated with the chemicals concerned.
	5.7	Chemical spills or accidents are dealt with according to procedures.
6 Ensure personnel are adequately trained in chemical use	6.1	Training is provided to personnel who are handling or using chemicals.
	6.2	External training and assessment opportunities are organized for staff involved in using chemicals.
7 Implement recording systems for chemical storage and use	7.1	Records comply with legislation and regulations surrounding chemical use.
	7.2	Risk assessment and control strategies are recorded in accordance with requirements.
	7.3	Clean up procedures are implemented following chemical applications.

Variable	Range	
Chemicals	May include:	
	Insecticides	
	Fungicides	

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	Herbicides
	Bactericides
	Algaecides
	Biological
	Nematacides
	Rodenticides
	Fumigants
	Antimicrobial agents
	Anthelmintics & hormone growth promotants.
Legislation and safety	May include:
procedures	May approved Pesticide Acts
	OHS Acts regarding hazardous substances and application
	equipment
	Dangerous Goods Act
	Poisons Act or Protection of the Environment Acts for
	chemical use.
Personal protective	May include:
equipment	Boots
	Overalls
	chemical resistant gloves
	Aprons
	face shields &
	Respirators and hats.
Directions and	May include:
standards	 The instructions on the chemical label
	 in an operator's manual
	 on a Material Safety Data Sheets (MSDS)
	 in an industry standard
	 from an OHS manual or other regulation
	A hazardous substances regulation.
Hazards	May include:
	 Hazards will be listed on labels and the MSDS for the
	Chemical concerned and may include flammability, toxicity
	health hazards
	 damage to non-target organisms
	environmental damage
	Target sprays drift or residues in foods.
Risk control measures	Risk control measures that may be implemented include
	those relating to spillage
	• Fire
	 contact of chemical with skin or eyes
	accidental ingestion
	Incorrect concentrations in mixtures

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	 faulty or inappropriate storage containers 		
	 current insurance policies 		
	 likelihood of run-off post application 		
	 incorrectly calibrated equipment 		
	spray drift		
	 incorrect disposal of waste chemicals or faulty equipment. 		
Situation	May include:		
	 Weeds, insects, pathogens, and vertebrate animals. 		
Application equipment	· · · · ·		
	 hand held knapsacks or pneumatics 		
	drench guns		
	 spot on or power operated equipment like boom sprays, 		
	pressure wand or air blast sprayer		
	 Jetting race hand jetting and shower/plunge dips. 		
Meteorological	May include:		
conditions	• Rain		
	Wind		
	Temperature		
	relative humidity		
	Inversion or stable air conditions.		

Evidence Guide	
Critical Aspects of Competence	 Candidate must able to: select, apply and clean up the application of a specific chemical, supervise others working with the chemical, ensure that all prescribed safety directions are followed, Monitor the implementation of the systems and procedures developed for chemical concerned.
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Hazards involved in the use of the specific chemical concerned and related risk control measures. Signs of pest damage and signs of beneficial organisms. Life cycle of pests and target stages. Pest resistance to chemicals. Types of chemical and modes of action. Maximum residue limits. OHS legislative requirements and Codes of Practice relevant to chemical use and hazardous substances. Application equipment features. Calibration. Record keeping systems. Relevant control of use Acts.

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	Use, maintenance and storage of personal protective
	equipment.
	Correct wearing/fit of personal protective equipment.
	 First aid and emergency procedures.
	 Insurances required for chemical use, transportation and
	storage.
	Calibration and calculation of equipment and chemicals
Underpinning Skills	Demonstrate skills to:
	Access, accurately read and interpret conditions and labels
	information for chemicals.
	 Direct others to perform tasks.
	 Identifying hazardous situations.
	Communicate procedures, policies and safety information to
	others in the workplace.
	Collect, analyze and organize Information on labels, MSDS
	and legislation need to be interpreted and analyzed.
	 Plan and organize activities to be planned in conjunction
	with chemical use.
	 Use mathematical ideas and techniques in calibration and calculation of equipment and chemicals.
	 Identify hazards and potential problems that may arise
	during chemical use and developing suitable solutions and
	risk control measures.
Resource Implications	Access is required to real or appropriately simulated situations,
	including work areas, materials and equipment, and to
	information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a
Assessment	simulated work place setting.

Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Design Sustainable Natural Resources Utilization Scheme/Plan	
Unit Code	IND LPS4 08 0616	
Unit Descriptor	This unit of competence covers designing Sustainable Natural Resources Utilization Scheme/Plan. It includes designing sustainable utilization plan of wildlife resource, forest resource, land and water resource without causing damage to the natural environment.	

Element	Performance criteria	
1. Planning community based natural resources utilization	1.1 Long and short term community based strategic plan is prepared in accordance with time frame of the natural resources utilization strategic plan.	
	1.2 Local community benefits are identified and incorporated in the plan based on the <i>source of information</i> .	
	1.3 Cultural taboos and traditional practices are identified and promotion mechanisms are included in the plan.	
	1.4 Mechanisms for sustainable utilization of natural resources are outlined based on international conventions, and national rules and regulations including <i>Occupational Health and Safety (OHS)</i> .	
	1.5 Monitoring and Evaluation mechanisms are designed in the plan.	
	1.6 Appropriate mechanisms for Infrastructures development are identified to enhance the promotion and establishment of natural resources utilization in collaboration with other relevant stakeholders.	
2. Establish means of promotion and advertisement	2.1 Experience sharing mechanisms are established between countries/regions, among communities, farmers etc to promote sustainable natural resources utilization.	
	2.2 Natural resources potential areas are identified and advertised through appropriate <i>tools and equipment</i> , media and organizations' website.	
3. Undertake a site analysis	3.1 The site is visited and inspected at the first stage of the design work.	
	3.2 <i>Physical elements and features of</i> the site, its physical and biological condition and the presence of <i>threats</i> are quantified and mapped onto the base plan.	
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	3.3 Soil, topography, aspect, habitat resources, existing fauna and flora and climatic factors are recorded on the base plan and in the site report.
	3.4 Legal requirements and constraints for natural resources utilization are assessed.
	3.5 The potential for natural resources conservation is assessed and the limiting factors are identified and recorded.
	3.6 Options for <i>passive and active interventions</i> are determined.
	3.7 Other relevant information is assessed and recorded.
4. Develop a concept design	4.1 Concept design is prepared to illustrate location and layout of the proposed natural resources area according to the design brief.
	4.2 Consultation with the stake holders is undertaken to establish agreement on options and approaches for development in accord with the proposed ecological aims and goals.
	4.3A professional graphic format is used to present the concept design with supporting written information and justification or reasons for the proposed actions.
5. Produce a final plan	5.1 A detailed plan is prepared and drafted according to the design brief, concept design and organizations' guidelines.
	5.2 Information on the plan is clearly communicated with the work in a sequential manner.
	5.3 Plan, <i>notes and specifications</i> are included on the plan to give an interpretation of the plan, to establish the quality and standard of the works, and the responsibilities of the contractor during implementation.
	5.4 Appropriate construction and engineering principles are applied to the natural resources area plan according to accepted organizations' standards and regulations.
	5.5 <i>Further design documentation</i> is organized and/or prepared according to the plan brief and organization guidelines.

Variable		Range		
Sources of Information May inclu		May incl	ude:	
		Organ	nizational rules, regulation and guideline	es
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	 Internet, related books and related materials
	Website of the organization
	Technical manuals
	sharing best practice
	Virtual library
	Workplace guidelines
	Recorded documents/logo/history
OHS	May include:
	Prepare well designed and selected waste disposal sites
	Use gualified and experienced personnel
	• Care should be taken during community income sharing
	activities
	 Avoid environmental impact during hunting
Tools and equipments	May include:
	First aid kit
	Binoculars
	Computer software
	Mountain bicycle
	Field books
	Maps
	 Field bags
	• GPS
	Tent
	Sleeping Bag
	 Sponge mattress
	Digital Camera
Physical elements and	May include:
features	 Physical elements and features may include site
	boundaries
	Fences
	Roadways
	Tracks
	Footpaths
	 buildings and other structures
	5
	water features recreational facilities
	recreational facilities public access
	public access adiagont land uses
	 adjacent land uses accoments and rights of way
	 easements and rights of way built structures
	built structures averband/underground convision and utilities
	overhead/underground services and utilities Evicting vagetation and sites of authural interact
Throate	Existing vegetation and sites of cultural interest.
Threats	May include:
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	a Maada
	Weeds
	feral animals
	erosion and exposure of ground surfaces
	compaction of soils
	Debris or foreign matter.
Passive and active	May include:
interventions	Passive interventions include changing management
	regimes
	 while active interventions may include habitat
	development
	 releasing regeneration niches
	 applying regeneration triggers such as tillage
	fire or smoke products
	Wetting and drying cycles
	Installing biological foci and my corrhizal inoculation.
Other relevant	May include:
information	 opportunities and constraints on the area
	human intrusions (such as vehicles, bikes, utility access
	and pedestrians)
	historical and cultural factors
	 laws and regulations impacting on restoration work
	 site for material storage and compound area, proximity to
	services and utilities
	 OHS issues, stakeholder/community involvements, and
	environmental impacts of proposed restoration works.
Notes and	May include:
specifications	The direction of North
	the scale
	 legend of existing structures and features
	 technical specifications for structural components
	 client details
	 who developed the plan
	 lists of plant and animal species
	 threatened species
	 Maintenance issues and compliance regulations.
Further design	
documentation	 May include: Contracts
documentation	
	construction details
	Specifications
	 quotations and bills of quantities such as contracts unit
	costs
	sub-contractor estimates
	quantity calculations

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٠	Brief specification of materials, contingency items, prime
	cost items, development and/or consolidation works.

Evidence Guide	
Critical Aspects of Competence	 A person must be able to demonstrate ability to: Plan for Natural resources management Plan, implement and utilize natural resources Plan to apply boundary demarcation techniques for natural resource areas Plan to promote community based natural resources conservation Plan to conflict resolution Identify and promote natural resources areas Develop strategic plan Planning to improve community livelihoods Establish means of natural resources promotion and advertisement Apply planning Rules, regulations and procedures of legal related to natural resources management
Underpinning Knowledge	 Planning for Natural resources management Planning for Natural resources management Plan, implement and utilize natural resources Planning to apply boundary demarcation techniques for natural resource areas Planning to promote community based natural resources conservation Planning to conflict resolution Identify and promote natural resources areas Develop strategic plan Planning to improve community livelihoods Establish means of natural resources promotion and advertisement Planning Rules, regulations and procedures of legal related to natural resources management
Under pinning Skills	 Demonstrate skills to: Plan and implement boundary demarcation techniques for natural resources areas Plan and implement NR management technologies Skill in conflict resolution Customer satisfaction and tolerating individual differences Data recording methods of the organization Using soft ware programs for data recording and storing. Collect natural resource data from required sources. Compiling and presenting natural resources data in the required format.
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	 Planning, implementing and sequencing activities to meet required time frame. Apply natural resources census methodologies and collect data according to requirements. Using personal computers to record and store data.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Prepare Job Estimation and Costing		
Unit Code	IND LPS4 09 0616		
Unit Descriptor	This unit specifies the outcomes required to estimate materials, labor and time requirements and establish costs. It supports the attainment of skills and knowledge required for competent workplace performance in natural resources management activities. It applies to a factory environment and involves application of skills and knowledge at skilled man level. These skills and knowledge are to be used within the scope of the person's job and authority.		

Element	Performance Criteria
1. Gather information	1.1 Applicable Occupational Health and Safety (OHS), legislative and organizational requirements relevant to estimating and costing are identified and complied with.
	1.2 Details of organizational requirements are obtained through discussion from information supplied.
	1.3 <i>Required information</i> is assessed and communicated to <i>appropriate personnel</i> in accordance with customer requirements.
	1.4 Delivery point and methods of <i>transportation</i> are determined.
	1.5 Details are recorded in accordance with organizational practice.
	1.6 <i>Communication</i> with others is established and maintained in accordance with OHS requirements.
2. Estimate materials,	2.1 Types and quantities of <i>materials</i> required are estimated.
time and labor	2.2 <i>Resource requirements</i> are estimated.
	2.3 Completed estimate for product manufacture is documented and checked to match customer requirements.
	2.4 Estimate is communicated to customer in accordance with client requirements and adjustments made as required.
3. Calculate costs	3.1 Total materials, labor and <i>overhead costs</i> are calculated in accordance with organizational procedures.
	3.2 Total job cost is calculated, including overheads and <i>mark-up percentages</i> .

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	3.3 Final cost to customer is calculated in accordance with organizational procedures.
4. Check and document details	4.1 Details of costs and charges are documented in accordance with organizational practice.
	4.2 Costs, calculations or other details are checked in accordance with organizational practice.
	4.3 supplier <i>quotations</i> are prepared in accordance with organizational procedures.
	4.4 Details are documented for future reference in accordance with organizational practice.

Variable	Range		
OHS requireme	 the us safety first a firefig hazar elimin 	ude: se of personal protective equipment and y equipment hting equipment rd and risk control nation of hazardous materials and subst al handling including shifting, lifting and	ances
Legislative requirements	 indust Ethiop confid OHS the er equal anti-d relevation 	ude: d and enterprise agreements trial relations pian Standards dentiality and privacy nvironment l opportunity liscrimination ant industry codes of practice of care	
Organizational requirements		ude: nizational and site guidelines es and procedures relating to own role a onsibility y assurance edural manuals y and continuous improvement process	es and Indards,
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		practices, equipment use, maintenance and storage, environmental management (waste disposal, recycling			
		environmental management (waste disposal, recycling			
Estimating and costing		and re-use guidelines) May include:			
	costing	-			
Dequired inform			nclude labor, material and overhead		
Required inform	nation	May inclu			
			nt product range and availability		
		 and making comparisons between products and services 			
		related to brand optionsproduct features			
			anties and price		
			ledge of competitors' products		
A			ce range and pricing structure		
Appropriate pe	rsonnel	May inclu			
		 super 			
		• mana	-		
			agues		
		Clien			
		1	omers & suppliers		
Transportation		May include:			
		Ships			
		Trains			
		Trucks			
		vans and couriers			
Communication		May inclu			
			al and non-verbal language		
		 const 	ructive feedback		
			e listening		
			tioning to clarify and confirm understand	ding	
		 use c 	of positive		
		confident and cooperative language			
		use of language and concepts appropriate to individual			
		social and cultural differences			
		control of tone of voice and body language			
Materials		May include:			
		Latex			
		formic acid			
		Ammonia			
			Water Distamits pourder % firs wood		
Pageuras	Resource		Diatomite powder & fire wood		
	requirements		May include:		
requirements		number of personnel to complete the job time requiremente			
			requirements		
	1	 overt 	ime considerations and overheads		
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Overhead costs	May include:	
	Superannuation	
	Sick leave entitlements	
	leave loading	
	Other staff entitlements and enterprise overheads	
Mark up percentages	May include:	
	• the desired or intended profit margin over and above all	
	costs	
Quotations	May include:	
	 are to include formally presented costs for producing a product or providing a service to the customer 	

Evidence Guid	le				
		must be able to demonstrate ability to:			
Competence	 establidentif 	identification and resolution			
	 compl practic 	ly with legislation, regulations, standards ce	s, codes of		
	 identif 	nd maintain relevant tools, machinery ar fy problems and equipment faults and de priate response procedures			
		ppropriate communication and interpers iques with colleagues and others	onal		
	accura	 accurately record and report workplace information, and maintain documentation efficiently and safely estimate 			
Underpinning		trates knowledge of:			
Knowledge and		able national /regional legislative, regula			
Attitudes		certification requirements and codes of practice relevant to			
		the full range of processes for estimating and costing			
	0	 organizational and site standards, requirements, policies and procedures for estimating and costing 			
		 principles of cultural diversity and access and equity 			
	enviro	 environmental protection requirements, including the safe disposal of waste material 			
		 established communication channels and protocols 			
		 types of tools and equipment and procedures for their safe 			
		use, operation and maintenance			
	estima				
		duct knowledge and production procedures			
staff s		salaries and overheads			
		margins			
		dures for the recording, reporting and m place records and information	aintenance of		
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	 appropriate mathematical procedures for estimation and measurement 		
Underpinning Skills	Demonstrates skills to:		
	 comply with legislation, regulations, standards, codes of practice and established safe practices and procedures for estimating and costing use and maintain relevant tools, machinery and equipment 		
	 identify problems and equipment faults and demonstrate appropriate response procedures 		
	 use appropriate communication and interpersonal 		
	techniques with colleagues and others		
	 accurately record and report workplace information, and 		
	maintain documentation		
	 efficiently and safely estimate and cost 		
Resource Implications	Access is required to real or appropriately simulated		
	situations, including work areas, materials and equipment,		
	and to information on workplace practices and OHS practices.		
Methods of	Competence may be assessed through:		
Assessment	Interview / Written Test		
	Observation / Demonstration with Oral Questioning		
Context of Assessment	Competence may be assessed in the work place or in a		
	simulated work place setting.		

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Monitor and Evaluate Implementation of Land Use Plan		
Unit Code	IND LPS4 10 0616		
Unit Descriptor	This unit of competency covers the knowledge, skills and attitude required to set the time for monitoring and evaluation of implementation of land use plan. It includes managing of each planned activities, conduct participatory monitoring and evaluation and revise the land use plan.		

Element	Performance Criteria	
1.Set the period of monitoring and evaluation (M&E) for	1.1.Regular ongoing/progress monitoring (daily, weekly, monthly and quarterly) period is set for planed activities based on work place regulation.	
each planned activities	1.2. Performance evaluation plan is prepared based on duration of the program.	
2.Conduct monitoring and evaluation	2.1 Checklists are prepared to collect information based on planned activities <i>materials</i> .	
	2.2 Decision is made on sharing responsibilities to carryout monitoring and evaluation to ensure community participation.	
	2.3 <i>Community & other stakeholders</i> participation is ensured in monitoring and evaluation for planned activities.	
	2.4 Monitoring and evaluation is conducted based on the set period.	
	2.5 Collected information is organized to take corrective measures based on progress report.	
	2.6 Evaluation report is reviewed by involvement of relevant stakeholders to decide for future actions in accordance with standard.	
3.Provide feed back	3.1 <i>Land use problems</i> that are identified through monitoring and evaluation and which demands assistance from outside are sorted out based on the criteria set by reviewers	
	3.2 Institutions that could be communicated for backstopping are identified based on types of technologies implemented.	
	3.3 Cases that need backstopping are provided to relevant higher bodies following work place procedure.	

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4.Revision	4.1 Goals are checked if they are still valid and redefined.
	4.2 Modifications are initiated to revise the plan either through implementing agencies or by developing proposal and reference back to decision makers.
	4.3 Redesigning program is performed based on periodic evaluation.

Variable	Range
Materials	May include:
	Land use policy documents
	Resource data
	Land suitability map
	Land capability map
	 Land use plan procedures and formats
	Stationary materials
	GIS software
	• GPS
Community& other	May include:
stakeholders	Men
	Women
	Youth
	marginalized groups
	Local NGOs
	Government agencies
Land use problem	May include:
	 Existing land use systems and their problems
	Social
	environmental and economic constraints
PRA	May include:
	 Participatory rural appraisal (transect walk, focal group discussion)

Evidence Guide	
Critical Aspects of	A person must be able to demonstrate ability to:
Competence	explain participatory monitoring
	 identify various aspects of evaluation
	initiate modifications to revise the plan
Underpinning	Demonstrates knowledge of:
knowledge and	management principles
Attitudes	PRA techniques
Underpinning skills	Demonstrates skills to:
	management functions skills

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Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard	I: Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	Manage Natural Area Restoration Programs
Unit Code	IND LPS4 11 0616
Unit Descriptor	This competency standard covers the process of managing natural area restoration programs. It requires the ability to inspect and assess site for the replacement of vegetation, plan natural area restoration program, monitor natural area restoration works, and review the natural area restoration program. Managing natural area restoration programs requires a knowledge of natural area restoration techniques, Identification of appropriate soil and water conservation activities, identification of plant and animal threats to treated areas, soils and nutrients, plant selection and culture, calculations for materials, preparation of plans and specifications and project management.

Ele	ement	Performance criteria
1.	 Inspect and assess site conditions 	1.1A vegetation assessment report is prepared.
		1.2 <i>Site conditions</i> , level of degradation and potential for natural area restoration are determined.
		1.3 <i>Threats</i> to existing ecosystem, flora, fauna and property from natural area restoration works are assessed.
		1.4Range of likely operating conditions, hazards and difficult/sensitive environments are assessed for impact on natural area restoration works.
2.	2. Plan natural area restoration program	2.1 Plans and specifications for natural area restoration works are prepared according to program/management aims and objectives.
		2.2 <i>Natural area restoration techniques</i> are selected to meet management plans and enterprise requirements.
		2.3Staging strategy for works is outlined.
		2.4 Protective structures are planned to ensure compliance with OHS a nd relevant legislation.
		2.5Appropriately skilled personnel are selected.
		2.6Equipment and personnel are transported to natural area restoration sites without injury or damage according to enterprise procedures.
		2.7Appropriate <i>permits/licenses</i> and authorizations are obtained according to legislative and enterprise requirements.

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	2.8 Equipment and materials required for natural area restoration work is sourced according to enterprise procedures.
3. Monitor natural area restoration	3.1 Observations are made according to natural area restoration plans and to enterprise procedures.
works	3.2Checks are made that the site is prepared according to specifications.
	3.3Plant materials, machinery and equipment are checked to ensure compliance with enterprise guidelines and natural area restoration plan.
	3.4Natural <i>areas</i> restoration works are affected according to enterprise guidelines.
	3.5Work is monitored to ensure remedial action is undertaken as required.
	3.6Occupational health and safety management conforms to <i>legislative requirements</i> and enterprise policies and procedures.
4. Review natural area restoration	4.1 Site is monitored to ensure compliance with <i>maintenance</i> program plans and specifications or enterprise guidelines.
program	4.2Site is assessed to determine whether natural area restoration works are addressing factors and issues consistent with management plans.
	4.3Changes to natural area restoration techniques are reported to enterprise procedures for adoption in future works.

Variable	Range
Site conditions may	 Plant and animal community health
include:	soil types
	moisture content
	 pH levels salinity
	Texture
	Compaction
	Aspect
	Pollutants
	Toxicity
	Climate
	 Buildings, Road works and shade.
Threats	May include:
	 Interactions with human activity

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	Fire and Seasonal flooding.
Natural area	May include:
restoration techniques	Handling of SWC activities
	assisted natural regeneration
	 hand planting
	 mechanical planting
	 Direct seeding and mechanical sowing.
Protective structures	May include:
	Signs
	fences
	Barriers
	Clothes
	 stakes and mulches
OHS	May include codes of practice, enterprise policies and
	procedures and certification/licensing of personnel.
Permits/licenses	May include:
	Permits/licenses may cover fire
	 vehicle operation (including heavy vehicles)
	access to specific places
	Working near threatened species, and for herbicide
	application.
Observations	May include:
	Recording of incidents or events
	recording of counts
	Recording of locations by reference to physical features or
	through GPS
	 use of monitoring equipment and manual recording of
	results
	Checks of automatic recording equipment and telemetry
	links.
Areas	May include local plans and park and reserve management
	plans.
Legislative	May include:
requirements	Local Government
	National and International
	ownership Title
	National and International Heritage agreements.
Methods of	May include:
maintenance	Maintenance of SWC structures
	Watering
	Mulching
	Fertilizing
	Protection, Staking and Weeding.

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Evidence Guide	
Critical Aspects of Competence	A person must be able to demonstrate ability to:
Competence	 Identify and describe Plant species and community recognition
	 Identify Natural regeneration potential and limits.
	 Describe ecological restoration theory and techniques.
	 Identify factors affecting the timing and method of plant establishment.
	 Identify of plant and animal threats to treated areas.
	 perform calculations for materials
	 Describe Legislative requirements in detail.
	 Prepare plans and specifications.
	 Inspect and assess site for restoration
Underpinning	Demonstrate knowledge of:
Knowledge	 Plant species and community recognition.
	 Natural regeneration potential and limits.
	 Ecological restoration theory and techniques.
	 Factors affecting the timing and method of plant
	establishment.
	 Identification of plant and animal threats to treated areas.
	 Principles and methods relating to the prevention and
	control of pests and diseases.
	 Safety requirements when handling and using hazardous goods.
	 Soils and nutrients, plant selection and culture.
	Calculations for materials.
	Legislative requirements.
	 Preparation of plans and specifications.
	 Occupational Health and Safety.
Underpinning skills	Demonstrate Skills to:
	 Inspect and assess site for restoration.
	 Plan natural area restoration program.
	 Monitor natural area restoration works.
	 Review natural area restoration program.
Resource Implications	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	 Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Manage Natural Resources Infrastructure Development and Maintenance	
Unit Code	IND LPS4 12 0616	
Unit Descriptor	This competency standard covers the process of planning for and managing the infrastructure required for production in the organization. It includes the need to act in an environmentally aware manner. It requires the need to analyze and extract information from a broad range of sources, and to comply with a variety of legislative and regulatory requirements. Planning and managing infrastructure requirements are likely to be undertaken alone or under broad guidance. Responsibility for the planning and management of the work of others is likely to be involved. Planning and managing infrastructure requirements requires extensive knowledge in some areas such as sustainable land use principles and practices, and a range of technical and other skills such as planning, calculating volumes areas and distances, and cost benefit analyses.	

Element	Performance Criteria
 Determine infrastructure requirements 	 Information regarding the <i>characteristics of the</i> <i>products</i> and their respective market requirements is accessed.
	1.2 <i>Characteristics of the land</i> under production and conservation to be used are confirmed from colleagues and other planning processes.
	1.3 <i>Historical data,</i> including recent data, from organizational records is identified and accessed for input to <i>infrastructure</i> planning processes.
	1.4 Information regarding other organizational planning
	1.5 <i>Production processes</i> and potential for <i>improvements or innovations</i> , is collected and used to inform the infrastructure planning process.
	1.6 Requirements of the organization are taken into consideration during analysis.
	1.7 All available information is analyzed, and the infrastructure required to efficiently achieving the targeted production requirements are identified and compared with those existing and available in the organization.

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	1.8 OHS hazards identified, risks assessed and suitable controls are incorporated into the planning process.
	 1.9 Replacements, purchases and sales of plant and vehicles are planned and budgeted for according to organizational policies and procedures.
	1.9 Details regarding infrastructure requirements are used as input to other organizational planning processes.
2. Obtain, prepare or build infrastructure	2.1 Solutions to bridging the gaps between required and existing infrastructure are identified.
	2.2 Preferred solution to filling gaps in required infrastructure is determined from a cost benefit analysis.
	2.3 Negotiations are undertaken to obtain infrastructure at the best rate for the organization.
	2.4 <i>Preparation work</i> required for existing infrastructure is organized and undertaken as necessary.
	2.5 Works required are <i>planned requirement</i> and commissioned according to organization requirements.
	2.6 All alterations to infrastructure or new developments give due consideration to environmental and waste management requirements.
3 Manage infrastructure	3.1 <i>Infrastructure maintenance programs</i> are determined including scheduling and responsibilities.
	3.2 Replacements, purchases and sales of plant and vehicles are undertaken according to plans made, and are in line with organization policies and guidelines.
	3.3 Any <i>reallocations of land</i> required are undertaken with the planning and consultation required by the organization, and within all relevant <i>guidelines and</i> <i>regulations</i> .
	3.4 Situations that <i>require unplanned maintenance</i> are managed within organization guidelines and policy.
	3.5 Checks are made to ensure that program specifications are adhered to and amendments are made where necessary.
	3.6 Checks are made to ensure that all OHS requirements are adhered to, including the appropriate use of personal protective equipment.
	3.7 Checks are made to ensure that potential detrimental environmental impacts are minimized or eliminated.

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Record and manage information	4.1 Data , observations and documentation recorded during the production cycle are analyzed against the plan according to organization guidelines.
	4.2 Recommendations for future plans are prepared based on the analysis of the data.
	4.3 A <i>report is</i> prepared that documents the plans implementation according to the organizations requirements and guidelines.
	4.4 Records and documentation are created, maintained and kept as described in the infrastructure plan, the OHS requirements, and machinery and equipment management programs.
	4.5 Records and documentation are completed clearly and accurately throughout production in the organization.
	4.6 The <i>record keeping system</i> that is used ensures that required information is available, accessible, meaningful and useful.

Variable	Range
Characteristic of the	May include:
products	 If it is an annual or perennial product
	experimental product
	Yield
	financial return
	 frequency of rotation
	Harvesting requirements
	 Prevalence of pests and disease and pest and disease control.
	 To the latex, stock and/or products under production or
	refinement/ manufacture in the organization.
Characteristics of the	May include:
land	Accessibility
	topography
	Moisture content
	pH levels
	nutrient levels
	Salinity
	Erosion
	Drainage
	Land use history
	Germination rates and pest and disease prevalence.

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Historical data	May includo:
HISTORICAI UATA	May include:
	Rubber tree/stock history
	disease and pest history
	previous yield data
	pesticide use
	financial returns
	weather patterns
	market information
	 existence and suitability of previous infrastructure
Infrastructure	May include:
	 In addition to equipment, machinery and vehicles
	the organizations infrastructure may include buildings
	Sheds
	Shelters
	 stock yards
	 stock handling structures
	 Fences
	 water supply systems
	 Roads
	Tracks
	 soil conservation works
	 Irrigation and drainage channels
	 silage pits and/or grain and fodder storage
	 Dams
	 Monitoring systems and information technology systems.
Production processes	May include:
Froduction processes	 Requirements may relate to the preferred approach/policy
	in regard to animal welfare
	C C
	waste management
	OHS Legislation and regulation may also impact on, or
Improvemente er	restrict production.
Improvements or innovations	May include:
Innovations	To equipment
	Machinery
	Materials
	Practices
	 and systems including those relating to environmental
	• OHS
	Animal welfare practices and/or related equipment might
	be researched and implemented.
OHS hazards	May include:
	Systems should be in place to ensure the safe operation

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	 and maintenance of machinery and equipment. Precautions should also be in place to minimize exposure to noise, and organic and other dusts. Systems and procedures for handling and storing product, as well as working with and around electricity should also be in place. Fixtures should be in place in all silos and storage sheds, including appropriate access ladders, handrails and ladder cages. Personal protective equipment should be selected, used and maintained. Environmental conditions should be controlled. For example, keeping moisture levels as low as possible will reduce the likelihood of fire and silo collapse. Procedures should be in place and used for working with and operating machinery and equipment, including exposed moving parts, noise, transporting and storing hazardous substances (such as pesticides), working within confined spaces, moving vehicles and working at height. Record keeping should ensure that requirements in relation to properly observing and using product labels and MSDS sheets, instruction manuals and written organizational procedures.
Solutions	May include: Reassigning
	 Refitting or modifying existing infrastructure.
Obtaining	May include:
infrastructure	Through transactions
	which may include purchase
	• Lease
	HireRental
	Barter or loan
Preparation work	May include:
	 Obtaining relevant permits and permissions,
	Stripping
	Emptying or disassembling them.
Planning requirement	May include:
	Appropriate permits and permissions are in place and appropriate people are consulted.
Environmental and	May include:
waste management	Construction activity, as well as the improvement itself
	Might put the local environment at risk of off-site
	contamination such as the fouling of surface or ground
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		acid dia natural increas which d underg ground	bodies with solid material, and/or nutrier scharges from acid sulfate soils. Any ch lie of the land may affect run-off and du se erosion or the acidity of the soil, and effluent is managed to pollute surface a pround catchments. Removal of vegetat I cover may affect wind or water erosion se in salinity.	ange to the rainage to the way in nd ion and
Infrastructure maintenance pr	ograms	May inclu • Schedu • costs, s		•
Reallocations of land	f	May inclu • For roa • sitting • dam c		
Guidelines and regulations		May inclu • The re- enviror	ide: quired permissions and permits are obtainmental guidelines I welfare regulations and OHS regulation	
Unplanned maintenance required		May inclu • To rect • damage		
Data		producelabor a	ide: ation pertaining to costs ction levels and overhead inputs onmental data and OHS data.	
Report		May inclu Issues any di the me impac Recon		osts, and any
Record keeping systems		May inclu • the sto • the pro • operate		migration of
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Land improvement	May include the need for improvement may be caused by
	rising water tables, wind eroded areas, saline areas, weed
	infestations, unstable soils, poorly drained areas, or shelter
	requirements

Evidence Guide	
Critical Aspects of Competence	 A person must be able to demonstrate ability to: Describe environmental controls and codes of practice available Apply relevant legislation and regulations relating to soil and water degradation issues Interpret monitored information on production processes Interpret, analyze and extract information from a range sources such as professional literature, legal documents, discussions, and workshops Identify, build and use network and support groups Prepare written plans and procedures for implementation by others
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: property planning, financial management and enterprise budgeting systems and procedures environmental controls and codes of practice available to the organization relevant legislation and regulations relating to OHS, contractor engagement, chemical use and application, and vehicle and plant use sound management practices and processes to minimize noise odors and debris from production processes sustainable land use principles and practices applicable in the region relevant legislation and regulations relating to soil and water degradation issues, animal health and welfare, and chemical use
Underpinning Skills	 Demonstrates skills to: interpret monitored information on production processes interpret, analyze and extract information from a range sources such as professional literature, legal documents, discussions, and workshops identify, build and use network and support groups recognize potential opportunities to use or install more environmentally efficient systems or equipment assess, then adopt, profitable innovations prepare written plans and procedures for implementation by others

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	 observe, identify and react appropriately to environmental implications and occupational OHS hazards
Resource Implications	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	 Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard	Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Evaluate Fire Potential and Prevention			
Unit Code	IND LPS4 13 0616			
Unit Descriptor	This unit specifies the outcomes required to continually monitor and assess the potential of fire during normal work activities. This competency also included using fire as a natural resource management mechanism (e.g. prescribed/control burning). The unit includes evaluating basic fire prevention measures. Compliance with licensing, legislative, regulatory or certification requirements may be required in various jurisdictions.			

Element		Perform	ance Criteria				
1. Prepare for fires		1.1 Applicable <i>Occupational Health and Safety (OHS),</i> <i>legislative</i> and <i>organizational</i> and certification requirements relevant to evaluating fire potential and <i>prevention</i> are identified and complied with.					
			1.2Types and <i>potential</i> for <i>fires</i> hazard and positive effects are constantly evaluated through risk assessment and documented.				
		requi	pment is selected appropriate to potent rements and checked for operational ef rdance with manufacturer's recommend	fectiveness in			
		1.4 <i>Evaluation</i> processes are planned in accordance with site procedures.					
		1.5 <i>Communication</i> with others is established and maintained in accordance with OHS requirements.					
2. Assess fire potential		2.1 <i>Weather</i> conditions are monitored and reports inspected for changing conditions such as storms and high winds.					
		2.2Equipment conditions are monitored for overheating and electrical sparking and acted upon immediately.					
			2.3Hazardous and flammable substances are monitored to assess the potential of spillage and combustion.				
		2.4Potential of fire is reported to appropriate personnel.					
3. Evaluate fire prevention		3.1 <i>Fire risks and hazards</i> are <i>controlled</i> and monitored in accordance with workplace procedures.					
		3.2Equipment is regularly checked to ensure it is serviceable for emergencies.					
		3.3 <i>Hazardous or flammable substances</i> are handled in accordance with OHS and environmental management regulations					
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3.4 Signs of fire potential are recognized and alarm raised to alert appropriate personnel .
3.5 Fire potential and prevention procedures are <i>recorded</i> <i>and reported</i> in accordance with workplace procedure/

Variable	Rar	ge		
OHS Requirem	ients May	[,] inclu	ide:	
		he us	e of personal protective equipment an	d clothing
	•	safety	equipment	-
	•	irst ai	d equipment	
	•	irefigl	hting equipment	
		-	d and risk control	
	•	elimin	ation of hazardous materials and subs	tances
	•	nanua	al handling including shifting, lifting and	d carrying
			ne isolation and guarding	, ,
			ork permits to be issued by authorized	personnel
			tive shields for welding and grinding a	•
			n/displayed evacuation procedures	
			priate fitness for the task	
Legislative		' inclu		
requirements	-		and enterprise agreements	
			rial relations	
	•	confid	entiality and privacy	
		OHS		
	•	he en	ivironment	
	•	equal	opportunity	
		•	iscrimination	
	•	eleva	Int industry codes of practice	
			f care	
		-	ge and traditional land owner issues	
Organizational		y incli		
requirements	•	egal		
	•	orgar	nizational and site guidelines	
		olicie	es and procedures relating to own role	and
			nsibility	
	• (quality	assurance	
	•	oroceo	dural manuals	
		quality	and continuous improvement process	ses and
	:	standa	ards	
			emergency and evacuation procedure	S
	6	and tri	als	
	• (ethica	l standards	
	•	ecord	ling and reporting	
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	•	use, mana guide Com	ss and equity principles and practices, e maintenance and storage, environment agement (waste disposal, recycling and elines), established Emergency Evacua mittee	al re-use
Prevention	•	ensi	ude: ergrowth uring equipment is far enough away combustible materials	
	•	hous area	sekeeping to ensure work is clear of waste rision of suitable fire	
	•	fighti evad	ng equipment cuation trials radiation, dust, noise, air- and soil-borr	ne micro
Potential	May include: assessing procedures		ude: ssing environmental conditions and ope edures for any possible aspects which n as local communities use of smoke to	erating nay cause fire
Fires	N • • •	lay incl wildfi elec Arsc accie	ude: res trical storm induced fires	
Equipment May ir		lay incl	ude any plant and equipment used in h owing activities	arvesting or
Evaluation May inc • eval weat		lay incl evalu weat	ude: ation of chemical based fires environm	nental,
Communication May incl • verba • cons • active • ques • use o • confi • use o • socia • contr • may		verba cons active ques use o confi use o socia contr may	al and non-verbal language tructive feedback e listening tioning to clarify and confirm understand of positive dent and cooperative language of language and concepts appropriate to al and cultural differences rol of tone of voice and body language relate to evacuation, visitors or member <u>c on site</u>	o individual
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Weather	• conditions such as high winds, electrical storms, lightning				
	strikes and excessive heat and low humidity				
Fire risks and hazards	May include:				
	• weather conditions which induce fire, welding or grinding				
	sparks, dry undergrowth, the potential of equipment				
	created fire, combustible materials such as dry or dead				
	scrub, tall grasses, rubbish, oily rags, waste material				
-	proximity to equipment, and flammable liquids				
Controlling	May include:				
	 controlling vegetation (such as grass, heath, scrub and 				
	forest undergrowth) to minimize risk, cutting of firebreaks				
	(including clearing areas which are slashed or ploughed				
	and clear of any combustible material, wide enough to				
	prevent fires jumping the break), housekeeping to ensure				
	flammable, combustible or waste materials are in safe				
	proximity to machinery				
Hazardous and	May include:				
flammable substances	engine oils				
Oime of fine restantial	fuels and treatment substances				
Signs of fire potential	May include lightning strikes, high winds, smoke, flames,				
	storms, equipment overheating, flammable liquid spills and				
Appropriato porocopol	electrical ignition				
Appropriate personnel	May include: • fire wardens				
	• fire response personnel,				
	• supervisors, suppliers, clients, colleagues and managers,				
	Emergency Evacuation Committee, fire prevention committee				
Records and reports	May include:				
	 environmental care and fire prevention 				
	procedures such as risk, hazards, incidents or equipment malfunctions				
	 may be manual, using a computer-based system or 				
	another appropriate organizational communication				
	system				

Evidence Guide	
Critical Aspects of Competence	 A person must be able to demonstrate ability to: explain legislative and regulatory requirements and codes of practice, including OHS, environmental and organizational policies and procedures, relevant to evaluating fire potential and prevention Comply with applicable licensing or certification requirements

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	Communicate effectively and work safely with others in the work area
	 Efficiently evaluate fire potential and prevention in accordance with environmental legislation and workplace procedures
Underpinning	Demonstrate knowledge of:
Knowledge and Attitudes	 applicable legislative, regulatory or certification requirements and codes of practice relevant to the full range of processes for evaluating fire potential and prevention
	 organizational and site standards, requirements, policies and procedures for evaluating fire potential and prevention
	 principles of cultural diversity and access and equity environmental protection requirements, including the safe disposal of waste material
	 established communication channels and protocols problem identification and resolution
	 types of tools and equipment and procedures for their use, operation and maintenance
	 fire types and potential methods of ignition
	environmental risks and hazard prevention
	fire awareness and prevention techniques
	 recognized tools such as threat and risk analysis
	 procedures for recording, reporting and maintaining workplace records and information
	appropriate mathematical procedures for estimation and measurement estimation
Underpinning Skills	Demonstrate skills to:
	 comply with legislation, regulations, standards, codes of practice and established safe
	 practices and procedures for evaluating fire potential and prevention
	 use and maintain relevant tools, machinery and equipment
	 identify problems and equipment faults and demonstrate appropriate response
	procedures
	 use appropriate communication and interpersonal techniques with colleagues and others
	 accurately record and report workplace information, and maintain documentation
	efficiently and safely evaluate fire potential and prevention
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Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.		
Methods of Assessment	Competence may be assessed through:		
	Interview / Written Test		
	Observation / Demonstration with Oral Questioning		
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.		

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Analyze and Interpret Production Data		
Unit Code	IND LPS4 14 0616		
Unit Descriptor	This competency standard covers the process of analyzing and interpreting data for rubber tree latex harvesting and processing. It requires the ability to collect and organize production data, analyze, interpret and present data. Analyzing and interpreting data for production requires knowledge of the relevant legislation, industry and enterprise codes of practice, enterprise record keeping and recording practices, methods to collect and analyze production data, business equipment and principles of report writing and data presentation.		

Element		Performance Criteria			
1. Collect and organize production data		for an	nformation is collected and organized in a format suitable or analysis and interpretation in accordance with enterprise requirements.		
		accur	 Information held by the production unit is assessed for accuracy and relevance in line with enterprise requirements. 		
		use o	1.3 Methods of collecting data are reliable and make efficient use of resources in accordance with organizational requirements.		
		1.4 Business equipment is used to access, organize and monitor data in accordance with organizational requirements.			
		1.5 Information is updated, modified, maintained and stored in accordance with organizational requirements.			
2. Analyze and interpret data		2.1 Objectives of analysis are clearly defined and consistent with enterprise requirements.			
		2.2 Methods of data analysis are reliable and suitable to research purposes.			
		2.3 Assumptions used in analyses are clear, justified and consistent with enterprise objectives.			
		2.4 Conclusions are supported by evidence and contribute to the achievement of business objectives.			
3. Present data		2.2 Data are prepared in an appropriate format, style and structure using suitable business technology.			
		3.2 Structure and format of reports are clear and conform to enterprise requirements.			
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3.3 Findings are reported and distributed in accordance with enterprise requirements.
3.4 Feedback and comments on suitability and sufficiency of findings is obtained in accordance with enterprise requirements.

Variable	Range
Enterprise	May include:
Requirements	Quality assurance and/or procedures manuals
	bio-security
	requirements
	 procedures for updating records
	OHS policies
	procedures and programs
	production plans
	 Systems and processes and defined resource
	parameters.
Business equipment	May include:
	Photocopier, computer (including handheld electronic
	loggers), email, internet, software programs, answering
	machine, fax machine, telephone and radio
	communication systems.
Data	May include:
	Feedback on results, review of previous data and
	production
	 Figures, peer review, data sampling and statistical analysis.

Evidence Guide	
Critical Aspects of	Assessment must confirm one's ability to:
Competence	Collect And Organize Production Data
	Analyze And Interpret Data
	Present data.
	Describe methods to collect and analyze production data
	 Describe data management systems and methods
Underpinning	Demonstrates knowledge of:
Knowledge and	the relevant legislation, industry and enterprise codes of
Attitudes	practice and quality assurance procedures that impact on intensive production
	 enterprise record keeping and recording practices
	• enterprise policies and procedures relating to collection,
	analysis and maintenance of production data
	 methods to collect and analyze production data

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	 data management systems and methods business equipment Principles of report writing and data presentation.
Underpinning Skills	Demonstrate skills to: • collect and organize production data • analyze and interpret data • Present data.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard:	Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	Supervise Rubber Tree Product and Latex Harvesting
Unit Code	IND LPS4 15 0616
Unit Descriptor	This competency standard covers the work involved in supervising rubber tree product and latex harvesting operations. It requires the application of skills and knowledge to estimate latex yield, assess risk and negotiate appropriate insurance, and schedule labor and equipment resources. It also requires an awareness of workplace safety, environmental protection and licensing requirements associated with harvesting operations. The work is likely to be carried out under broad supervision within enterprise guidelines.

Element	Performance Criteria
1. Prepare for harvesting	1.1 Rubber tree maturity and quality is assessed in readiness for harvesting.
	1.2 Pre-harvest treatments for the control and eradication of pests are determined and carried out according to OHS requirements.
	 Requirements for licenses or permits are identified and complied with.
	1.4 <i>Insurance requirements</i> are assessed and risk management strategies planned and implemented as required.
2. Determine harvest strategy	2.1 Optimum timing to carry out harvest is estimated and calculated according to rubber tree maturity assessment.
	2.2 Resource requirements are assessed giving consideration to the size of the rubber tree and estimated timing of harvest.
	2.3 Labor and <i>equipment</i> required to carry out harvesting operations is confirmed and arranged within budgetary constraints.
	2.4 Requirements for <i>fire prevention</i> and control are identified and arranged according to OHS requirements.
3. Co-ordinate the harvest strategy	3.1 Effective communication strategies are implemented to ensure smooth workflow operations and personnel safety.
	3.2 Harvesting operations are implemented and adjusted as required according to weather, equipment and staff requirements.

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	3.3 Equipment operation is coordinated for maximum efficiency and monitored for performance effectiveness.
	3.4 Existing and potential <i>hazards</i> are identified and controlled according to OHS and <i>enterprise requirements.</i>
4. Complete harvest operations	4.1 Storage resources are located for efficient operations and strategies for drying rubber sheet are identified, if necessary according to marketing initiatives.
	4.2 Quality of rubber sheet is segregated to marketing grades and monitored for moisture content according to classification standards.
	4.3 Harvesting operations and outcomes are evaluated against harvest strategy
	4.4 Relevant information is documented for continual analysis and effective planning management.

Variable	Range		
Rubber Tree		May include any rubber tree grown by the organization for production of rubber sheet from latex.	
Assessment	object record	measurements for rubber tree yield are p tive and may include sampling, transects ds, and visual assessment.	
OHS requirem	 the opequip guard ensur the identity the identity the identity workin hazar woun handli manu the aperatorial outdon oise the prior 		specifications luring g techniques s substances adiation,
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Insurance	May include:
requirements	Crop insurance is likely to cover events such as fire, hail
	and transport damage.
Equipment	May include:
	• Trucks
	Trailers
	Tractors
	 field bins and contracted resources
Fire Prevention	May include:
	• fire vehicles
	 fixtures such as dams, tanks,
	• pumps and water mains, communication devices, personal
	• Protective equipment and constructions such as firebreaks.
Hazards	May include:
	 dust, working in confined and enclosed
	 spaces, working in the vicinity of pesticide residues,
	working
	 with, and close to, vehicles and plant and applying pre-
	harvest
	Chemical treatments.
Enterprise	May include:
requirements	 SOP, industry standards, production schedules, MSDS, work
	 notes and plans, product labels, manufacturers specifications,
	 operator's manuals, enterprise policies and procedures
	• (Including waste disposal, recycling and re-use guidelines),
	and manager's oral or written instructions.
Storage resources	May include:
	 Storage resources may include temporary storage, field bins,
	• silos, horizontal storage and direct delivery to bulk handling
	Authority.

Evidence Guide	
Critical Aspects of Competence	 Assessment must confirm one's ability to: Manage the harvest requires evidence of the ability to develop and schedule a harvesting plan to meet rubber tree maturity. It requires the ability to plan resources, negotiate resource and labor contracts, value latex yield, plan fire prevention and control, arrange storage and delivery requirements, segregate rubber sheet for quality and monitor for moisture content.

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Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: functions and limitations of harvesting equipment rubber tree, latex, rubber sheet measurement techniques and parameters market information and sources location and relative skills and abilities of available contractors weather conditions which may affect the harvest relevant legislation and regulations relating to OHS, contractor engagement, chemical use and application, and vehicle and plant use Environmental controls and codes of practice applicable to harvesting operations.
Underpinning Skills	 Demonstrate skills to: organize and schedule the maintenance of plant and equipment establish strategies, procedures and controls for latex harvesting prepare written plans and procedures for implementation by others estimate and calculate volumes, quantities and maintain budgetary controls interpret, analyze and extract information from a range of sources and discussions negotiate and arrange contracts and agreements explain and deliver instructions with regard to the harvest operations to both staff and contractors Implement safe workplace and positive environmental practices.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV	
Unit Title	Supervise Rubber Tree Maintenance
Unit Code	IND LPS4 16 0616
Unit Descriptor	This competency standard covers the functions required to promote and maintain the health of rubber tree plantation and latex processing. It requires the application of skills and knowledge to manage the rubber tree plantation and latex processing in an environment with optimal nutrient availability, and with minimum damage from pests, weeds and disease. The work is likely to be carried out under broad supervision within enterprise guidelines.

Element		Performa	ance Criteria	
 Determine condition rubber tree plantation and latex 			surement and assessment of soil moisturtaken to calculate soil water percentag	
processing.	•		er requirements are calculated according resis data, standing rubber tree, and fore itions.	•
			<i>ient requirements</i> for rubber tree are a iencies identified.	ssessed and
		1.4 Facto	ors affecting <i>rubber tree capacity</i> are i	dentified.
		to en	Sustainable land management is implemented according to <i>enterprise requirements</i> and environmental standards.	
2. Determine pest control		cont	ence of pests and disease is assessed rol measures appropriate to type and s tations are determined.	
			s of <i>weeds</i> infestation, which may be re cated, are located and species identifie	
			rol methods are selected to control pest out building up a resistance to chemicals	
			rol methods are scheduled at the optimination and the optimic nal damage to the rubber tree.	um time with
		main	2.5 Severity of infestations and records of treatments are maintained to provide essential data for future management programs.	
3. Manage rubber tree health		3.1 Rubber tree is <i>planned</i> and monitored to maintain water and nutritional requirements for optimal production.		
			d and pest levels are monitored and the am modified as required.	control
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3.3 Benefits from fertilization methods are assessed and documented for analysis in future management programs.
3.4 Planting programs are monitored for efficiency and effectiveness, and documented for future best practice.
3.5 Relevant data is documented for continual analysis and effective rubber tree management.

Variable	Range
Water requirements	May include:
	stage rubber tree
	rainfall records
	Water availability
	soil types
	Soil physical structure and fertilizer applications.
Rubber tree	May include:
	• Any Rubber tree grown by the organization for production rubber sheet from latex.
Nutrient requirements	May include:
	 Nitrogen, phosphorus, potassium, sulphur, calcium, magnesium, boron, molybdenum, copper and chlorine.
	 Nutrient requirements may be assessed by tissue or soil testing.
	 Stimulants to be inject and polish for increasing latex yield
Rubber tree capacity	May include:
	Climate, irrigation availability, soil types,
	Rubber tree pests, topography, soil and plant nutrient
	status,
	Paddock history, and drainage.
Enterprise	May include:
requirements	• SOP
	industry standards
	Total Quality Management standards
	product labels
	manufacturers specifications
	MSDS
	Operators manuals
	Enterprise policies and procedures (including waste
	disposal Recycling and re-use), and reporting
	requirements. It may also include consideration of the following factors:
	 the introduction of transgenic varieties to minimize
	chemical use
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	the industry commitment to minimize pesticide use
	 containing herbicides to the herbicide site
	selecting herbicides with minimal environmental impact
Pests	May include:
	Insects
	Weeds
	Pathogens
	Vertebrates
	Nematodes and mollusks.
	Vertebrate pests include rabbits
	rats and mice
	Macro pods and birds.
	Invertebrate pests include trips
	Mites, nematodes, locusts and caterpillars.
	All pest and weed control is carried out according to
	principles
	Of integrated pest management.
Diseases	May include forliar pathogens such as rusts Odimun leaf
	disease,corrnyspora,tapping panal disease, pink disease, soil
	borne pathogens, Rhizoctonia, Pythium, Fusarium, and
	Phytophthora.
Control Measures	May include:
	Herbicides and insecticides.
	Vertebrate pest control methods may include physical
	barriers, baiting methods, shooting, and fumigation of
	burrows. Invertebrate pest control methods may include
	insecticides, biological agents.
Weeds	May include annual, perennial, broad leaf, narrow leaf and
Diamainan	grasses.
Planning	includes monitoring to maintain water and nutritional
	requirements for optimal production.

Evidence Guide	
Critical Aspects of Competence	 Assessment must confirm one's ability to: Accurately assess rubber tree needs, Implement pest and weed control measures, Apply growth control compounds, Monitor and assess rubber tree maturity. Ascertain water requirements from survey advice and weather forecasts, Accurately measure soil moisture and interpret data, Apply specialist sprays, and ascertain time of harvest with consultant advice.

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Underpinning	Demonstrates knowledge of:
Knowledge and	 rubber tree growth stages and keys
Attitudes	
/ 11110003	 fertilizer types and application times, methods and rates chemical use
	 factors leading to development of chemical resistance
	integrated pest management
	life-cycles of pest, diseases and weeds
	OHS legislative requirements
	 relevant codes of practice with regard to the use and
	control of hazardous substances
	 Relevant codes of practice with regard to environmental protection.
Underpinning Skills	Demonstrate skills to:
	 refer to records of paddock nutrient requirements
	 dispatch samples to laboratories
	 operate and interpret on-the-spot tests
	 recognize damage caused by weeds, pests or diseases
	 recognize poor growth and lack of vigour caused by nutrient deficiency
	 record monitoring results manually or on the computer
	 plan and implement control programs to rectify nutrient
	deficiencies, disease outbreaks, pest and weed infestations
	 accurately measure soil moisture and estimate irrigation needs
	• communicate with industry, suppliers and other personnel
	 read and interpret MSDS, production plans and analysis results
	 Estimate and measure pest control treatments.
Resource Implications	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Develop Waste Management Strategies	
Unit Code	IND LPS4 17 0616	
Unit Descriptor	This unit of competency describes the development of waste management strategies for clients to meet their individual needs. It requires the ability to analyze practices and develop strategies by working effectively with clients. These work functions would be carried out under minimal supervision within organizational guidelines.	

Element	Performance Criteria	
1. Determine possible options	1.1 Review results and findings of waste assessment to determine strategy focus areas and options in accordance with <i>client requirements</i> , OHS regulations and work procedures.	
	1.2 Identify all options to meet the client's waste management needs.	
	1.3 Consult and involve client in the development of appropriate <i>waste management options</i> .	
2. Develop strategies	2.1 Assess <i>feasibility of waste management options</i> in consultation with clients to ensure appropriate, realistic and achievable options are identified.	
	2.2 Prioritize waste management options in consultation with clients to ensure most important waste management issues are given greater emphasis.	
	2.3 Develop realistic and achievable waste management strategies which satisfy client and legislative requirements.	
	2.4 Detail the client's implementation requirements such as process changes, education, training, resource requirements and schedule.	
	2.5 Review the implementation of strategies in accordance with client requirements, OHS regulations and work procedures.	
3. Document strategy	3.1 Document <i>waste management strategy</i> clearly and accurately based on information available, with all relevant aspects outlined including OHS procedures.	
	3.2 Include indemnity to limit liability in accordance with accepted industry practice, company requirements and relevant legislation.	
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4. Present strategy	4.1 <i>Present strategy</i> in a professional manner in accordance with client requirements.
	4.2 Explain benefits and rationale of the strategy.
	4.3 Allow time for client questions and discussion.

Variable	Range
Client	May include:
	All forms of business enterprises in this context including
	government agencies
	 Local governments/councils, private and public
	companies and residents/ratepayers.
Client requirements	May include:
	 briefing papers, letters from client, quality
	assurance documents, tender/contract documents and
	verbal or written instructions
Waste management	May include:
options	advertising
	changed disposal methods
	education
	employee participation
	minimization
	preventative maintenance
	process audit
	process changes
	 product and material changes
	 product scheduling and planning
	reclamation
	recycling
	• re-use
-	Waste segregation.
Feasibility of waste	commitment
Management options	 compliance with relevant legislation
	 cost-benefit analysis
	• costs
	lead time
	 process constraints
	resource requirements (including equipment, personnel)
	Resources available.
Waste management	May include:
strategy	access to site
	locations of waste containers
	map of plant/site

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	OHS procedures
	 processing methods
	 production dates and schedules
	 production inputs and outputs
	site size
	 specific site requirements
	 storage and disposal methods
	waste handling
	waste hazards
	waste outputs
	waste recovery routes
	Waste streams.
Strategy presentation	May include:
	 formal presentation to appropriate personnel with aids
	 such as Microsoft PowerPoint or overheads
	 informal discussion to appropriate personnel
	 Issuing appropriate handouts.
Equipment	May include:
requirements	 absorbent material
	 bunding equipment
	• camera
	collection containers
	lifting gear
	 measurement equipment
	 personal protective equipment
	 reference manuals
	 safety barriers and warning signs
	sample bench
	Scales.

Evidence Guide	
Critical Aspects of Competence	 Candidate must be able to: Identify waste management options and interpret audit findings. Conduct feasibility analysis. Develop strategies. Present waste management strategies.
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Features required for waste management strategies. Impact of recommendations on client processes. Waste management options available. Nature and significance of waste minimization hierarchy lifecycle assessment.

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	 Waste analytical methods.
	 Waste types, streams and characteristics.
	 Company requirements.
	 Occupational health and safety requirements.
	 Relevant industry standards.
	Relevant legislation.
	 Relevant environmental regulations.
	 OHS hierarchy of control.
	 safe and efficient work practices
	 methodical organization of work
Underpinning Skills	Demonstrate skills to/of:
	 sound oral communication skills including questioning,
	listening, liaison, consultation and facilitation
	 sound written communication skills for documentation
	 sound presentation skills
	 sound reading skills for the interpretation of data,
	information, plans and documents
	research skills
	computer skills
	• prioritize
	 Apply appropriate decision-making techniques.
Resource Implications	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
	practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard	Tree Latex Harvesting & Processing Supervision Level IV
Unit Title	IND LPS4 18 0616
Unit Code	Control Weeds, Pest and Diseases in Rubber Tree
Unit Descriptor	This competence standard covers the process of planning for the control of weed, pests and/or disease, including first assessing the extent of the infestations impact on the crop. It includes implementing the control operations according to pre-determined strategies, and using contract or staff personnel. It requires the need to monitor and adjust the plan in response to changing situations, and to subsequently evaluate, and report on the outcomes of the weed, pest and/or disease control measures taken. Controlling weeds, pests and/or diseases is likely to be undertaken without supervision, with only general guidance sought from managers. This unit involves the application of extensive knowledge, including measurement techniques for assessing the impact of weeds, pests and/or diseases on rubber tree and alternative methods for treating infestations.

Element		Perform	ance Criteria	
1. Prepare for implementation		requi	<i>uments</i> within the organization that deta rements of the integrated pest manage dentified and obtained.	
		area, speci	requency of assessment, the size of an the available budgets for operations, a ies for assessment are identified from th nizations weed, pest and/or disease co	nd the target
		contr	method(s) of assessment/measurement ol for each target species is identified fr nizations weed, pest and/or disease cor	om the
		opera be as	resources required for the assessment a ations are assessed and calculated from ssessed, the available timelines, the ava urces, and the <i>methods of control</i> requ	n the area to ailable
		dete	surable indicators, specifications and ta mined, based on the target species and cts on production.	-
		progr sche speci	In to implement the integrated pest man ram is developed, and clearly describes duling, resources, responsibilities, targe ific location(s) and performance targets ssment and the control phases.	its et species,
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	1.7 Discussions are held with operational personnel and immediate management to discuss the implementation plan.
	1.8 Any <i>approvals</i> that are required for the control operations are identified, sought and obtained.
	1.9 The implementation plan is clearly articulated and documented, as required, by the organizations policies and procedures.
2. Assess weed, pest and/or disease infestations	2.1 People, materials and equipment required for the assessment are coordinated and scheduled according to the prepared plan.
	2.2 The procedures and tools to be used, the kind of <i>records</i> that are to be taken, and any potential hazards that might be faced are clearly communicated to operational personnel.
	2.3 Observations are made and data collected according to the requirements of the implementation plan.
	2.4 The size and scope of any infestations, and the potential impact on rubber tree are assessed and calculated.
	2.5 Treatments for the infestation are selected from the options detailed in the integrated pest management plan.
3. Implement weed, pest and disease control strategies	3.1 People, materials and equipment required for the implementation of the selected <i>control strategies</i> are coordinated and scheduled according to the prepared plan.
	3.2 All control operations are undertaken in a manner which ensures that potential negative environmental impacts are minimized or eliminated, including the proper disposal of containers and drums.
	3.3 OHS hazards are identified, assessed, and responsible action taken throughout the control operations.
	3.4 The procedures and tools to be used, the kind of records that are to be taken, and any potential hazards that might be faced are clearly communicated to operational personnel, and confirmation of the clear communication is sought.
	3.5 Any documentation that is required to be kept by either the organization or OHS guidelines is completed clearly and accurately.

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	3.6 Operational staff and any contractors are communicated with regularly to ensure smooth operation and progress.
	3.7 Advice is given to operational staff and any contractors during the control operations when requested, or when the need is identified.
4. Monitor weed, pest and/or disease	4.1 Monitoring points outlined in the implementation plan are adhered to.
control operations	4.2 Checks are made to ensure that the OHS requirements are being observed and followed.
	4.3 Checks are made to ensure that the site environmental requirements are being observed and followed.
	4.4 Operational staff and any contractors are communicated with regularly to ensure smooth operation and progress.
	4.5 Checks are made to ensure that the documentation required by the organization, or other regulating bodies, is completed clearly and accurately during the progress of the control operations.
	4.6 Where any corrective action or amendment to the implementation plan is required, the action is initiated and taken.
5. Complete weed, pest and disease control	5.1 All waste materials and substances are removed from site and stored or disposed of responsibly.
operations	5.2 Documentation is collated and stored according to the requirements of the organization.
	5.3 Recommendations for future control operations are prepared based on the conduct of the operation, the data collected, and the discussions had during the operation.
	5.4 Where it is required, a report on the conduct of the assessment and control operations is made including the data

Variable	Range
Documents	 May include: The documents that outline the organization's policy in regard to weed, pest and/or disease infestations and their control, those that outline the policies and procedures in relation to chemical handling and OHS, as well as the way in which potential environmental impacts should be approached.

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Methods used in	May include:
Controlling weeds and	Amongst the invertebrate pest control methods that may
Vertebrate and	be used are insecticides and biological agents.
invertebrate pests	Vertebrate pest control methods may include physical
	barriers, baiting methods, shooting, fumigation of
	burrows, trapping, netting, and biological control. In the
	instance of weed infestations, the selection of herbicides might involve the collection of information, evaluation of
	alternatives, purchasing arrangements, safe storage,
	degree of risk to user and environment, proper
	application and disposal of residues, manufacturers
	recommendations, legislative, and end user
	requirements.
Approvals	May include those that are required by the Environment
	Protection Act, environmental agencies regulations, duty of
	care, isolation procedures, OHS legislation, site regulations and procedures, manufacturers specifications and
	recommendations, statutory requirements, or traditional land
	owners requirements. Such approvals may be obtained from
	the various authorities that implement the associated
	regulations, or agencies that operate on their behalf.
Records stored	May include:
	Records may be created and stored either manually or
	• Electronically. They may also be in the form of samples
Observations	of weeds or pests, photographs or sketches. May include such things as visible symptoms, color of the
	rubber tree, and the extent of the infestation.
Control strategies	May include:
	Control strategies include the use of herbicides.
	Herbicides used may be pre- or post-emergence and
	may be root/foliar absorbed. They may be used
	selectively or non-selectively, or combinations of these. Physical or alternative control measures such as
	rotations (for example, wheat, other grains, lupins,
	pulses, pasture and fallow), hay making and grazing may
	be used. They may also include changing the rotations.
Weed and pest might	May include:
be targeted in the long-	Pests such as insects, weeds and pathogens; weeds
term control strategy	may be those which are annual, perennial, broad leaf,
	narrow leaf, or grasses. Invertebrate pests may be thrips,
	mites, locusts or caterpillars, whereas vertebrate pests might include rabbits, rats, wild game, mice, macropods
	and birds.
Diseases	May include fungal, viral and bacterial.

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The potential negative environmental impacts Impacts considered when determining long- term strategies	 May include: Any inappropriate disposal of containers or chemicals can contaminate soils, crops and water bodies. May include: The impacts may be those that cause financial, environmental, labour, OHS, and opportunity costs to the organization.
Factors affecting scheduling of treatments	 May include: Timing of treatments is planned to suit seasonal influences, Irrigation timing, weather and weather forecasts, as well as the local geography and the organizations resourcing situation.
OHS issues impact on managing weed, pest and/or disease control	 May include: They include safe systems and procedures for storage, handling and transportation of hazardous substances, chemicals selected taking into account toxicity levels and environmental effects; systems and procedures for the safe operation and maintenance of machinery and equipment, including hydraulics and guarding of exposed moving parts; safe manual handling systems and procedures; safe systems and procedures for outdoor work, including protection from solar radiation; selection, use and maintenance of relevant Personal protective clothing and equipment; and fire risks.
Key aspects of the assessment and control operation would be	 May include: In compiling a report on the implementation of the weed, pest and/or disease control plan, maps or plans produced or amended through the process would be included, along with the data recorded, any difficulties or issues faced, any recommendations for future operations, the results, and the Costs of the operation.

Evidence Guide			
Critical Aspects of	A candidate must be able to demonstrate the ability to:		
Competence	 Apply weed, pest and/or disease treatments are effectively, safely, and with clear precautions taken to ensure that negative environmental impacts are minimized. 		
Underpinning Knowledge and	Demonstrate knowledge of:		
Attitudes	 pest and weed species, including their life cycles and reproduction/multiplication capability integrated pest and weed management techniques 		

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	 the effects on crops of weeds, pests and/or diseases, including competitive effects on crop yield; threshold levels; and the effects of alternative methods of control environmental controls and codes of practice applicable to the enterprise relevant legislation and regulations relating to OHS, contractor engagement, chemical use and application, and vehicle and plant use environmental controls and codes of practice applicable to the business and to the weed, pest and/or disease control operations sound management practices and processes to minimize noise, odours, and debris from weed, pest and/or disease control operations.
Underpinning Skills	 Demonstrate skills to: interpret monitored information on pest and weed numbers, density and control plan and schedule weed, pest and/or disease control including amending plans during the operations calculate resource requirements from the long-term plan prepare written plans and procedures for implementation by others explain, and deliver instructions about, the plans and scheduling of the weed, pest and/or disease control operations to both staff and contractors recognize poor growth and lack of vigor caused by nutrient deficiency observe, identify and react appropriately to environmental implications and OHS hazards Prepare a written report on the conduct and results of the operation.
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV		
Unit Title	Plan and Organize Work	
Unit Code	IND LPS4 19 0616	
Unit Descriptor	This unit covers the knowledge, skills and attitude required in planning and organizing work activities in a production application. It may be applied to a small independent operation or to a section of a large organization.	

Elements	Performance Criteria		
1. Set objectives	1.1 <i>Objectives</i> are planned consistent with and linked to work activities in accordance with organizational aims.		
	1.2Objectives are stated as measurable targets with clear time frames.		
	1.3Support and commitment of team members are reflected in the objectives.		
	1.4 Realistic and attainable objectives are identified.		
2. Plan and schedule work activities	2.1 Tasks/work activities to be completed are identified and prioritized as directed.		
	2.2Tasks/work activities are broken down into steps in accordance with set time frames and achievable components.		
	2.3Task/work activities are assigned to appropriate team or individuals in accordance with agreed functions.		
	2.4 <i>Resources</i> are allocated as per requirements of the activity.		
	2.5 Schedule of work activities is coordinated with personnel concerned.		
 Implement work plans 	3.1 <i>Work methods and practices</i> are identified in consultation with personnel concerned.		
	3.2 <i>Work plans</i> are implemented in accordance with set time frames, resources and <i>standards.</i>		
4. Monitor work activities	 1 Work activities are monitored and compared with set objectives. 		
	4.2Work performance is monitored.		
	3Deviations from work activities are reported and recommendations are coordinated with appropriate personnel and in accordance with set standards.		
	4.4 Reporting requirements are complied with in accordance with recommended format.		
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		4.5Timeliness of report is observed.4.6Files are established and maintained in accordance with standard operating procedures.
5.	Review and evaluate work plans	5.1 Work plans, strategies and implementation are reviewed based on accurate, relevant and current information.
	and activities	5.2Review is done based on comprehensive consultation with appropriate personnel on outcomes of work plans and reliable feedback.
		5.3Results of review are provided to concerned parties and formed as the basis for adjustments/simplifications to be made to policies, processes and activities.
		5.4Performance appraisal is conducted in accordance with organization rules and regulations.
		5.5Performance appraisal report is prepared and documented regularly as per organization requirements.
		5.6Recommendations are prepared and presented to appropriate personnel/authorities.
		5.7 <i>Feedback mechanisms</i> are implemented in line with organization policies.

Variable	Range	
Objectives	May include but not limited to:	
	Specific	
	General	
Resources	May include but not limited to:	
	Personnel	
	Equipment and technology	
	Services	
	Supplies and materials	
	 Sources for accessing specialist advice 	
	Budget	
Schedule of work	May include but not limited to:	
activities	Daily	
	Work-based	
	Contractual	
	Regular	
Work methods and	May include but not limited to:	
practices	 Legislated regulations and codes of practice 	
	 Industry regulations and codes of practice 	
	Occupational health and safety practices	

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Work plans	May include but not limited to:		
	 Daily work plans 		
	Project plans		
	Program plans		
	Resource plans		
	 Skills development plans 		
	 Management strategies and objectives 		
Standards	May include but not limited to:		
	Performance targets		
	 Performance management and evaluation systems 		
	 Occupational standards 		
	 Employment contracts 		
	Client contracts		
	Discipline procedures		
	 Workplace assessment guidelines 		
	Internal quality assurance		
	Internal and external accountability and auditing		
	requirements		
	 Training Regulation Standards and Safety Standards 		
Appropriate personnel/	May include but not limited to:		
authorities	 Appropriate personnel include: 		
	Management		
	Line Staff		
Feedback mechanisms	May include but not limited to:		
	Verbal feedback		
	 Informal feedback 		
	Formal feedback		
	Questionnaire		
	 Survey and Group discussion 		

Evidence Guide	Evidence Guide		
Critical Aspects of	Demonstrates skills and knowledge to:		
Competence	set objectives		
	 plan and schedule work activities 		
	 implement work plans 		
	 monitor work activities 		
	 review and evaluate work plans and activities 		
Underpinning Demonstrates knowledge of:			
Knowledge and Attitudes	 organization's strategic plan, policies rules and regulations, laws and objectives for work unit activities and priorities organizations policies, strategic plans, guidelines related to the role of the work unit 		
	 team work and consultation strategies 		

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Underpinning Skills	Demonstrates skill to: • plan • lead • organize • coordinate • communicate
	inter-and intra-person/motivation skillspresent
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard:	Tree Latex Harvesting & Processing Supervision Level IV	
Unit Title	Migrate to New Technology	
Unit Code	IND LPS4 20 0616	
Unit Descriptor	This unit defines the competence required to apply skills and knowledge in using new or upgraded technology. The rationale behind this unit emphasizes the importance of constantly reviewing work processes, skills and techniques in order to ensure that the quality of the entire business process is maintained at the highest level possible through the appropriate application of new technology. To this end, the person is typically engaged in on-going review and research in order to discover and apply new technology or techniques to improve aspects of the organization's activities.	

Elements	Performance Criteria
1. Apply existing knowledge and	1.1 Situations are identified where existing knowledge can be used as the basis for developing new skills.
techniques to technology and transfer	 New or upgraded technology skills are acquired and used to enhance learning.
	1.3 New or upgraded equipment are identified, classified and used where appropriate, for the benefit of the organization.
2. Apply functions of technology to assist in	2.1 Testing of new or upgraded equipment is conducted according to the specification manual.
solving organizational problems	2.2 Features of new or upgraded equipment are applied within the organization
	2.3 Features and functions of new or upgraded equipment are used for solving organizational problems
	2.4 Sources of information relating to new or upgraded equipment are accessed and used
3. Evaluate new or upgraded technology performance	3.1 New or upgraded equipment is evaluated for performance, usability and against OHS standards.
	3.2 <i>Environmental considerations</i> are determined from new or upgraded equipment.
	3.3 <i>Feedback</i> is sought from users where appropriate.

Variables	Range
Environmental Considerations	May include but is not limited torecycling, safe disposal of packaging (e.g. cardboard, polystyrene, paper, plastic) and correct disposal of waste materials by an authorized body

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Feedback	May include but is not limited to:	
	• surveys,	
	questionnaires,	
	 interviews and meetings 	

Evidence Guide	Evidence Guide		
Critical Aspects of Competence	Competence must confirm the ability to transfer the application of existing skills and knowledge to new technology		
Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: Broad awareness of current technology trends and directions in the industry (e.g. systems/procedures, services, new developments, new protocols) Vendor product directions Ability to locate appropriate sources of information regarding metal manufacturing and new technologies Current industry products/services, procedures and techniques with knowledge of general features Information gathering techniques 		
Underpinning Skills	 Demonstrate skills of: Research skills for identifying broad features of new technologies Ability to assist in the decision making process Literacy skills in regard to interpretation of technical manuals Ability to solve known problems in a variety of situations and locations Evaluate and apply new technology to assist in solving organizational problems General analytical skills in relation to known problems 		
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.		
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning 		
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.		

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Occupational Standard:	Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV	
Unit Title	Establish Quality Standards	
Unit Code	IND LPS4 21 0616	
Unit Descriptor	This unit covers the knowledge, skills and attitudes required to establish quality specifications for work outcomes and work performance. It includes monitoring and participation in maintaining and improving quality, identifying critical control points in the production of quality output and assisting in planning and implementing of quality assurance procedures.	

Elements	Perfor	mance Criteria		
1. Establish qualit specifications for		rket specifications are <i>sourced</i> and <i>leg</i> i <i>uirements</i> identified.	islated	
product	1.2 Qu	ality specifications are developed and a	greed upon.	
	or	ality specifications are documented and ganization staff / personnel in accordanc ganization policy.		
	1.4 Qu	1.4 Quality specifications are updated when necessary.		
2. Identify hazards		ritical control points impacting on quality	are identified.	
critical control p	points 2.2. De	gree of risk for each hazard is determine	ed.	
		2.3. Necessary documentation is accomplished in accordance with organization quality procedures		
3. Assist in plannin quality assuran		ocedures for each identified control point ensure optimum quality.	are developed	
procedures		3.2 Hazards and risks are minimized through application of appropriate controls.		
		3.3 Processes are developed to monitor the effectiveness of quality assurance procedures.		
4. Implement qual assurance		sponsibilities for carrying out procedures staff and contractors.	are allocated	
procedures		structions are prepared in accordance wi terprise's quality assurance program.	th the	
		4.3 Staff and contractors are given induction training on the quality assurance policy.		
		4.4 Staff and contractors are given in-service training relevant to their allocated <i>safety procedures</i> .		
5. Monitor quality of 5.1 work outcome		ality requirements are identified.		
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	5.2 Inputs are inspected to confirm capability to meet quality requirements.
	5.3 Work is conducted to produce required outcomes.
	5.4 Work processes are monitored to confirm quality of output and/or service.
	5.5 Processes are adjusted to maintain outputs within specification.
 Participate in maintaining and improving quality at work 	 6.1 Work area, materials, processes and product are routinely monitored to ensure compliance with quality requirements.
	6.2 Non-conformance in inputs, process, product and/or service is identified and reported according to workplace reporting requirements.
	6.3 Corrective action is taken within level of responsibility, to maintain quality standards.
	6.4 Quality issues are raised with designated personnel.
7. Report problems th	at 7.1 Potential or existing quality problems are recognized.
affect quality	7.2 Instances of variation in quality are identified from specifications or work instructions.
	7.3 Variation and potential problems are reported to supervisor/manager according to enterprise guidelines.

Variable	Range
Sourced	May include but is not limited to:
	End-users
	Customers or stakeholders
Legislated requirements	May include but is not limited to:
	 Verification of product quality as part of consumer
	legislation or specific legislation related to product content
	or composition.
Safety procedures.	May include but is not limited to:
	 Use of tools and equipment for fabrication/production/ manufacturing works
	 Workplace environment and handling of material safety,
	 Following occupational health and safety procedures
	designated for the task
	 Respect the policies, regulations, legislations, rule and procedures for manufacturing/production/fabrication works

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Evidence Guide	
Critical Aspect of Competence	 Demonstrates skills and knowledge to: Monitor quality of work Establish quality specifications for product Participate in maintaining and improving quality at work Identify hazards and critical control points in the production of quality product Assist in planning of quality assurance procedures Report problems that affect quality
Underpinning Knowledge	 Implement quality assurance procedures Demonstrates knowledge of: work and product quality specifications quality policies and procedures improving quality at work hazards and critical points of operation obtaining and using information applying federal and regional legislation within day-today work activities accessing and using management systems to keep and maintain accurate records requirements for correct preparation and operation technical writing
Underpinning Skills	 Demonstrates skills to: monitor quality of work establish quality specifications for product participate in maintaining and improving quality at work identify hazards and critical control points in the production of quality product assist in planning of quality assurance procedures report problems that affect quality implement quality assurance procedures
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Develop Individuals and Team		
Unit Code	IND LPS4 22 0616		
Unit Descriptor	This unit covers the knowledge, skills and attitudes required to determine individual and team development needs and facilitate the development of the workgroup.		

El	Elements		Performance Criteria		
1.	1. Provide team leadership		<i>Learning and development needs</i> are systematically identified and implemented in line with <i>organizational requirements</i> .		
		1.2	Learning plan to meet individual and group training and developmental needs is collaboratively developed and implemented.		
		1.3	Individuals are encouraged to self-evaluate performance and identify areas for improvement.		
		1.4	<i>Feedback on performance</i> of team members is collected from relevant sources and compared with established team learning process.		
2.	Foster individual and organizational growth	2.1	Learning and development program goals and objectives are identified to match the specific knowledge and skills requirements of Competence standards.		
		2.2	<i>Learning delivery methods</i> are made appropriate to the learning goals, the learning style of participants and availability of equipment and resources.		
		2.3	Workplace learning opportunities and coaching/ mentoring assistance are provided to facilitate individual and team achievement of competencies.		
		2.4	Resources and timelines required for learning activities are identified and approved in accordance with organizational requirements.		
3.	Monitor and evaluate workplace	3.1	Feedback from individuals or teams is used to identify and implement improvements in future learning arrangements.		
	learning	3.2	Outcomes and performance of individuals/teams are assessed and recorded to determine the effectiveness of development programs and the extent of additional support.		
		3.3	Modifications to learning plans are negotiated to improve the efficiency and effectiveness of learning.		

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	3.4 Records and reports of competence are maintained within organizational requirement.
4. Develop team commitment and cooperation	4.1 Open communication processes to obtain and share information is used by team.
	4.2 Decisions are reached by the team in accordance with its agreed roles and responsibilities.
	4.3 Mutual concern and camaraderie are developed in the team.
5. Facilitate accomplishment of organizational goals	
	oals 5.2 Individual and joint responsibility is developed by team's members for their actions.
	5.3 Collaborative efforts are sustained to attain organizational goals.

Variable	Range
Learning and	May include but is not limited to:
development needs	 Coaching, monitoring and/or supervision
	 Formal/informal learning program
	 Internal/external training provision
	 Work experience/exchange/opportunities
	 Personal study
	Career planning/development
	Performance evaluation
	 Workplace skills assessment
	Recognition of prior learning
Organizational	May include but is not limited to:
requirements	 Quality assurance and/or procedures manuals
	 Goals, objectives, plans, systems and processes
	 Legal and organizational policy/guidelines and
	requirements
	 Safety policies, procedures and programs
	 Confidentiality and security requirements
	 Business and performance plans
	Ethical standards
	 Quality and continuous improvement processes and
	standards
Feedback on	May include but is not limited to:
performance	 Formal/informal performance evaluation
	 Obtaining feedback from supervisors and colleagues
	Obtaining feedback from clients

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	 Personal and reflective behavior strategies Routine and organizational methods for monitoring service delivery
Learning delivery	May include but is not limited to:
Learning delivery methods	 On the job coaching or monitoring
	Problem solving
	Presentation/demonstration
	Formal course participation
	Work experience and involvement in professional networks
	Conference and seminar attendance

Evidence Guide						
Critical Aspects of Demonstrates skills and knowledge to:						
Competence		 identify and implement learning opportunities for others 				
		• give	 give and receive feedback constructively 			
			facilitate participation of individuals in the work of the team			
		 negotiate plans to improve the effectiveness of learning 				
			are learning plans to match skill needs			
			access and designate learning opportunities			
Underpinning	A Attituda		strates knowledge of:			
Knowledge and	J Allilude		hing and monitoring principles	who have		
			to work effectively with team members v se work styles, aspirations, cultures and			
			to facilitate team development and impr			
			ods and techniques to obtain and interp			
		feedb		, et lig		
		 methods for identifying and prioritizing personal 				
		development opportunities and options				
			career paths and competence standards in the industry			
			strates skills to:			
			and understand a variety of texts, prepa			
			mation and documents according to targ with accuracy; use grammar and punct			
			tive relationships and conflict managem			
			nunicate including receiving feedback a			
		maintaining effective relationships and conflict				
			management			
		 plan and organize required resources and equipment to 				
		meet learning needs				
		coach and mentor skills to provide support to colleagues				
			report to organize information; assess information for			
		outco	ance and accuracy; identify and elabora	ate on learning		
			ate and conduct small group training se	essions		
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	 relate to people from a range of social, cultural, physical and mental backgrounds 		
Resource Implications	Access is required to real or appropriately simulated		
	situations, including work areas, materials and equipment,		
	and to information on workplace practices and OHS practices.		
Methods of Assessment	Competence may be assessed through:		
	Interview / Written Test		
	 Observation / Demonstration with Oral Questioning 		
Context of Assessment	Competence may be assessed in the work place or in a		
	simulated work place setting.		

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV				
Unit Title	Utilize Specialized Communication Skills			
Unit Code	IND LPS4 23 0616			
Unit Descriptor	This unit covers the knowledge, skills and attitudes required to use specialized communication skills to meet specific needs of internal and external clients, conduct interviews, facilitate group discussions, and contribute to the development of communication strategies.			
Elements	Performance Criteria			
 Meet common and specific communication needs of clients and colleagues 	1.1 Specific communication needs of clients and colleagues are identified and met.			
	1.2 Different approaches are used to meet communication needs of clients and colleagues.			
	1.3 Conflict is addressed promptly and in a timely way and in a manner which does not compromise the standing of the organization.			
2. Contribute to the development of communication strategies	2.1 Strategies for internal and external dissemination of information are developed, promoted, implemented and reviewed as required.			
	2.2 Channels of communication are established and reviewed regularly.			
	2.3 Coaching in effective communication is provided			
	2.4 Work related network and relationship are maintained as necessary.			
	2.5 Negotiation and conflict resolution strategies are used where required.			
	2.6 Communication with clients and colleagues is appropriate to individual needs and organizational objectives.			
3. Represent the organization	3.1 When participating in internal or external fora, presentation is relevant, appropriately researched and presented in a manner to promote the organization.			
	3.2 Presentation is made clear and sequential and delivered within a predetermined time.			
	3.3 Appropriate media is utilized to enhance presentation.			
	3.4 Differences in views are respected.			
	3.5 Written communication is made consistent with organizational standards.			
	3.6 Inquiries are responded in a manner consistent with organizational standard.			

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4. Facilitate group discussion	4.1 Mechanisms which enhance <i>effective group interaction</i> are defined and implemented.
	4.2 Strategies which encourage all group members to participate are used routinely.
	4.3 Objectives and agenda are routinely set and followed for meetings and discussions.
	4.4 Relevant information are provided to group to facilitate outcomes.
	4.5 Evaluation of group communication strategies is undertaken to promote participation of all parties.
	4.6 Specific communication needs of individuals are identified and addressed.
5. Conduct interview	5.1 A range of appropriate communication strategies are employed in <i>interview situations</i> .
	5.2 Different <i>types of interview</i> is conducted in accordance with the organizational procedures.
	5.3 Records of interviews are made and maintained in accordance with organizational procedures.
	5.4 Effective questioning, listening and nonverbal communication techniques are used to ensure that required message is communicated.

Variable	ble Range				
Strategies		May include but is not limited to:			
		Recognizing own limitations			
		 Utiliz 	zing techniques and aids		
		 Prov 	riding written drafts		
		 Verb 	al and non verbal communication		
Effective group interaction		May include but is not limited to:			
		 Identifying and evaluating what is occurring within an 			
		inter	action in a non-judgmental way		
		 Usin 	g active listening		
			ing decision about appropriate words, b		
• Pt		Putting together response which is culturally appropriate			
• Exp		 Expr 	pressing an individual perspective		
•		 Expressing own philosophy, ideology and background 			
			exploring impact with relevance to com	nmunication	
Interview situati	ions	•	lude but is not limited to:		
			tablish rapport		
obtain fa			in facts and information		
• Faci			acilitate resolution of issues		
• Dev		Deve	elop action plans		
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	Diffuse potentially difficult situation
Types of Interview	May include but is not limited to:
	Related to staff issues
	Routine
	Confidential
	Evidential
	Non-disclosure
	Disclosure

Evidence Guide	
Critical Aspects of Competence	 Demonstrates skills and knowledge to: Demonstrate effective communication skills with clients and work colleagues accessing service Adopt relevant communication techniques and strategies to meet client particular needs and difficulties
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: communication process dynamics of groups and different styles of group leadership communication skills relevant to client groups
Underpinning Skills	 Demonstrates skills to: full range of communication techniques including: active listening feedback interpretation role boundaries setting negotiation establishing empathy communication strategies communicate to fulfill job roles as specified by the organization
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Manage Micro, Small and Medium Enterprises (MSMEs)		
Unit Code	IND LPS4 24 0616		
Unit Descriptor	This unit covers knowledge, skills and attitude required in running Micro, Small and Medium enterprises. The strategies involve developing, monitoring and managing work activities and financial information, developing effective work habits, and adjusting work schedules as needed.		

Elements	Performance Criteria
1. Develop and communicate Strategic work plan	1.1 The importance of planning is sensitized before acting and about the importance of plans to reduce risks and to inhibit impulsive actions and discussed.
	1.2 The basics of planning and beginning with goal setting are communicated.
	1.3 The achievement of measurable and realistic short-term business objective is addressed.
	1.4 How to develop realistic activities plans and schedule is discussed.
	1.5 <i>Major components of work plan</i> are introduced and understood.
	1.6 The importance of constant reviewing their plans is understood by monitoring the results.
2. Identify daily work requirements and	2.1 Basic concept about effect working culture is discussed and understood.
Develop effective work habits	2.2 Different approaches to work culture are developed and understood.
	2.3 Work requirements are identified for a given time period by taking into consideration of <i>resources</i> and constraints.
	2.4 Work activities are prioritized based on business needs, requirements and deadlines.
	2.5 If appropriate, work is allocated to relevant staff or contractors to optimize efficiency.
	2.6 Work and personal priorities are identified and a balance is achieved between competing priorities using appropriate <i>time management strategies</i> .
	2.7 Input is sought from <i>internal and external sources</i> and used to develop and refine new ideas and approaches.

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	Business or inquiries is/are responded to promptly and effectively.
	2.9 Information is presented in a format appropriate to the industry and audience.
3. Manage Marketing of MSMEs	3.1 Information on market and business needs is analyzed and market opportunities identified.
	3.2 Marketing mix and components are evaluated.
	3.3 Marketing mix for specific target market is determined.
	3.4 Marketing mix is monitored and continual adjusted against marketing performance.
4. Manage Human Resources	4.1 <i>Human resource rules, regulations law and procedures</i> are identified and determined.
	4.2 The existing human resource is audited, and gaps are identified.
	4.3 Recruitment and selection are conducted based on the organizational requirements.
	4.4 Selected candidates are oriented and placed for the appropriate position.
	4.5 Appraisal of employees' performance is conducted.
	4.6 Appraisal result is used for training and development, promotion, compensation, disciplinary measures and other purposes as required.
	4.7 <i>Employee relations</i> are maintained.
5. Manage production and Operation	5.1 Production /operation plan is developed and implemented.
	5.2 Required inputs are purchased and adequate inventories maintained.
	5.3 Production /operation process is checked and controlled.
	5.4 Quality control is applied and maintained.
6. Maintain financial records and use for decision making	6.1 The objective and benefits of financial records are discussed and understood.
	6.2 Asset, liabilities and capital are identified and recorded.
	6.3 Balance sheet and different journals are discussed.
	6.4 Business transactions are discussed, analyzed, classified and recorded.

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	6.5 Daily financial records are maintained correctly in accordance with legal and accounting requirements.
	6.6 Invoices and payments are prepared and distributed in timely manner and in accordance with legal requirements.
	6.7 Outstanding accounts are collected or followed-up.
	6.8 Revenue, expense and costs are identified and discussed.
	6.9 Different ledgers and subsidiary ledgers are discussed and maintained.
	6.10 Profit and loss report is prepared.
	6.11 Financial interpretation is conducted with assistant from the appropriate person.
	6.12 Financial manual is prepared.
7. Monitor, Manage and Evaluate work	7.1 People, resources and/or equipment are coordinated to provide optimum results.
performance	7.2 Staff, clients and/or contractors are communicated within a clear and regular manner, to monitor work in relation to <i>business goals</i> or timelines.
	7.3 Problem solving techniques are applied to work situations to overcome difficulties and achieve positive outcomes.
	7.4 Opportunities for improvements are monitored according to business demands.
	7.5 Work schedules are adjusted to incorporate necessary modifications to existing work and routines or changing needs and requirements.
	7.6 Proposed changes are clearly communicated and recorded to aid in future planning and evaluation.
	7.7 Relevant codes of practice are used to guide an ethical approach to workplace practices and decisions.

Variable	Range
Major components of	May include but is not limited to:
work plan	Objective
	Responsibilities
	Resources (human, materials, finance, time, etc)
	Activities

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Resources	May include but is not limited to:
	Human resource
	Money
	• Time
	Machines
	Equipment
	Space
Time management	May include but is not limited to:
strategies	 Prioritizing and anticipating
	 Short term and long term planning and scheduling
	Creating a positive and organized work environment
	Clear timelines and goal setting that is regularly reviewed
	and adjusted as necessary
	 Breaking large tasks into smaller tasks
	 Getting additional support if identified and necessary
Internal and external	May include but is not limited to:
sources	Staff and colleagues
	 Management, supervisors, advisors or head office
	 Relevant professionals such as lawyers, accountants,
	management consultants
	 Professional associations
Human resource rules,	May include but is not limited to:
regulations law and	 Recruitment and selection
procedures	 Orientation and placement
	 Training and development
	 Performance appraisal and reward system
	 Disciplinary procedures
	 Movement and separation
	Industrial relation
Employee relations	May include but is not limited to:
	Relationship within employees
	Relationship among employees and management and
	labor union
Pueinege geolo	Relationship between labor union and government
Business goals	May include but is not limited to:
	Sales targets Budgetary targets
	 Budgetary targets Team and individual goals
	 Team and individual goals Braduction targets
	 Production targets Reporting deadlines
Problem solving	Reporting deadlines May include but is not limited to:
techniques	May include but is not limited to:Brainstorming
leonnyues	 Brainstorning Fish bone

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Focus group discussion
Problem tree

Evidence Guid	de			
Critical Aspects		A persor	n must be able to demonstrate:	
Competence			y to identify daily work requirements an	d allocate
			appropriately	
		Ability	y to interpret financial documents in acc	cordance with
		•	requirements	
			ability to prepare strategic plan	
			ability to develop effective work habit	
			ability to manage marketing of MSEs	
			ability to manage human resources of N	
			ability to manage production/operation o	
			ability to maintain financial records of N	
			ability to manage, monitor and evaluate	work
			rmance of MSMEs	
Underpinning			trate knowledge of:	
Knowledge and			egic plan	
Attitudes			ing culture	
			management strategy	
			eting Mix	
			vant marketing, operation/production, h	iuman
			urce and financial management	
			an resource functions	
			uction/operation functions	
			toring and evaluation	
			em solving techniques	au liko monto
		 Federal and Local Government legislative requirements affecting business operations, especially in regard to 		
				0
		Occupational Health and Safety (OHS), equal employment opportunity, industrial relations and anti-		
			mination	
			ant industry code of practice	
		 Planning techniques to establish realistic timelines and 		
		priorities		
		 Identification of relevant performance measures 		
		 Quality assurance principles and methods 		
		Demonstrate skills to:		
		 Technical or specialist skills relevant to the business 		
		operation		
		Interpret legal requirements, company policies and		
		proce	edures and immediate, day-to-day dema	ands
		Strate	egic planning skills	
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	 Human relation skills Communicate using questioning, clarifying, reporting, and giving and receiving constructive feedback Numeracy skills for performance information, setting targets and interpreting financial documents and reports Technical skills to interpret business document, reports and financial statements and projections Relate to people from a range of social, cultural and ethnic backgrounds and physical and mental abilities Solve problem and develop contingency plans Using computers and software packages to record and manage data and to produce reports Evaluate using assessment work and outcomes Observe for identifying appropriate people, resources and to monitor work
Resource Implications	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Occupational Standard: Tree Latex Harvesting & Processing Supervision Level IV			
Unit Title	Apply Problem Solving Techniques and Tools		
Unit Code	IND LPS4 25 0616		
Unit Descriptor	This unit of competency covers the knowledge, skills and attitude required to apply scientific problem solving techniques and tools to enhance quality, productivity and other kaizen elements on continual basis.		

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	4.6 All possible ways are listed using <i>creative idea</i> <i>generation</i> to eliminate the most critical root cause.
	4.7 The suggested solutions are carefully tested and evaluated for potential complications.
	4.8 Detailed summaries of the action plan are prepared to implement the suggested solution.
5. Examine countermeasures	5.1 Action plan is implemented by <i>medium KPT</i> members.
and their implementation.	5.2 Implementation is monitored according to the agreed procedure and activities are checked with preset plan.
6. Assess effectiveness of the	6.1 Tangible and intangible results are identified.
solution.	6.2 The results are verified over time.
	6.3 Tangible results are compared with targets using <i>various types of diagram</i> .
7. Standardize and sustain operation.	7.1 If the goal is achieved, the new procedures are standardized and made part of daily activities.
	7.2 All employees are trained on the new Standard Operating Procedures (SOPs) .
	7.3 SOP is verified and followed by all employees.
	7.4 The next problem is selected to be tackled by the team.

Variables		Range		
 Safety requirements May include but not limited to: OHS requirements include legislation, material safety managements system, hazardous substances and dangerous goods code and local safe operating procedures Work is carried out in accordance with legislative obligations, environmental legislations, relevant healt regulation, manual handling procedure and organizat insurance requirements 			es and ting ative vant health	
Statistical tools and techniquesmay incl • 7 QC • 8 • 9 • 0 • 0 • 0 • 0 • 0 		may incl • 7 QC > S > P > C > C > C > H > S	ude but not limited to: tools may include: tratification areto Diagram ause and Effect Diagram heck Sheet ontrol Chart/Graph istogram catter Diagram echniques may include:	
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	Brain storming
	 Brain storning Why analysis
	 Why analysis What if analysis
	> 5W1H
Kaizen Elements	may include but not limited to:
	Quality
	Cost
	Productivity
	 Delivery
	 Safety
	Moral
	 Environment and Gender equality
5W1H	may include but not limited to:
	 Who: person in charge
	 Why: objective
	 What: item to be implemented
	Where: location
	When: time frame
	 How: method
4M1E	may include but not limited to:
	 Man
	Machine
	Method
	Material and
	Environment
Creative idea	may include but not limited to:
generation	Brainstorming
9	 Exploring and examining ideas in varied ways
	 Elaborating and extrapolating
	 Conceptualizing
Medium KPT	may include but not limited to:
	• 5S
	 4M (machine, method, material and man)
	 4P (Policy, procedures, People and Plant)
	 PDCA cycle
	 Basics of IE tools and techniques
Tangible and intangible	may include but not limited to:
results	Tangible result may include:
	\rightarrow Quantifiable data
	Intangible result may include:
	 Qualitative data
Various types of	may include but not limited to:
diagram	Line graph
U	

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	 Bar graph Pie-chart Scatter diagram
	Affinity diagram
Standard Operating	may include but not limited to:
Procedures (SOPs)	The customer demand
	The most efficient work routine (steps)
	The cycle times required to complete work elements
	All process quality checks required to minimize
	defects/errors
	The exact amount of work in process required

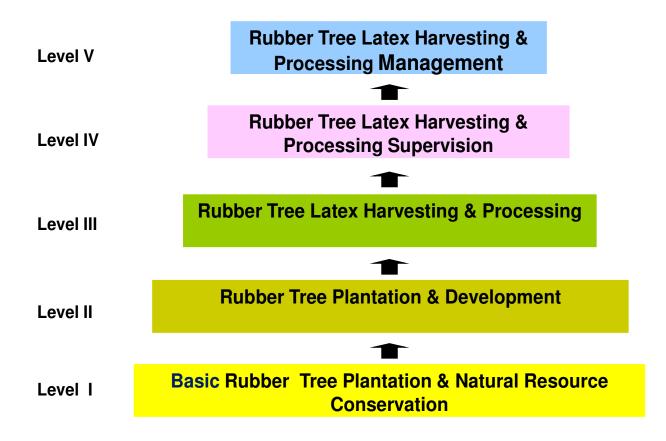
Evidence Guide	
Critical Aspects of Assessment	 Demonstrates skills and knowledge competencies to: Apply all relevant procedures and regulatory requirements to ensure quality and productivity of an organization. Detect non-conforming products/services in the work area Apply effective problem solving approaches/strategies. Implement and monitor improved practices and procedures Apply statistical quality control tools and techniques.
Underpinning Knowledge and Attitude	 Apply statistical quality control tools and techniques. Demonstrates knowledge of: QC story/PDCA cycle/ QC tools QCC techniques 7 QC tools Basic IE tools and techniques. SOP Quality requirements associated with the individual's job function and/or work area Workplace procedures associated with the candidate's regular technical duties Relevant health, safety and environment requirements organizational structure of the enterprise Lines of communication Methods of making/recommending improvements.
Underpinning Skills	 Demonstrates skills to: Apply problem solving techniques and tools Apply statistical analysis tools Apply Visual Management Board/Kaizen Board. Detect non-conforming products or services in the work area

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Resources Implication	 Document and report information about quality, productivity and other kaizen elements. Contribute effectively within a team to recognize and recommend improvements in quality, productivity and other kaizen elements. Implement and monitor improved practices and procedures. Organize and prioritize activities and items. Read and interpret documents describing procedures Record activities and results against templates and other prescribed formats.
	situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

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Sector: INDUSTRY DEVELOPMENT Sub-Sector: RUBBER TREE DEVELOPMENT



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This Occupational Standard was developed on June 2016 at Center of Excellence for Engineering (CEE), Addis Ababa, Ethiopia.

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